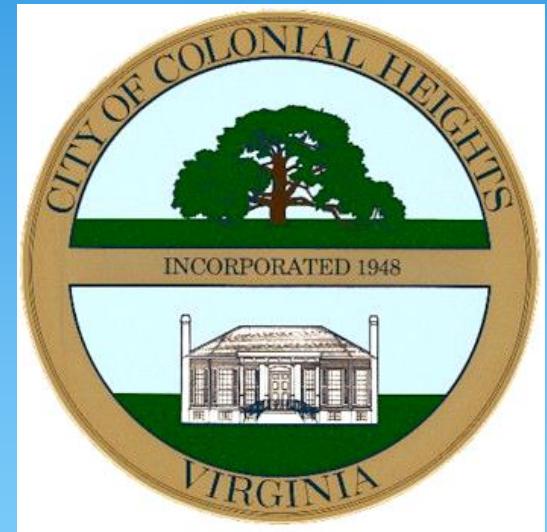


# Colonial Heights City Council Work Session

April 21, 2015



# Colonial Heights City Council Work Session

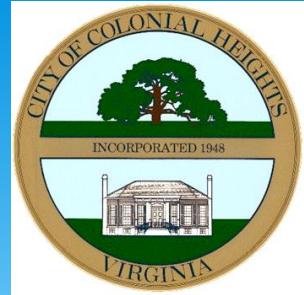
## April 21, 2015



- 1. Call to Order**
- 2. Roll Call**
- 3. Declarations of Personal Interest**

# Colonial Heights City Council Work Session

## April 14, 2015



**4. Special Meeting for the purpose of holding a Work Session for the following purposes:**

**A. *Discussion of the Proposed FY2015-2016 City of Colonial Heights Annual Operating Budget***

# City of Colonial Heights

## FY2015-16

(proposed)

## Annual Operating Budget

Thomas L. Mattis, City Manager

William E. Johnson, Director of Finance

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April 14, 2015

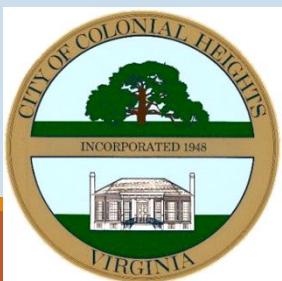


## FY2015-16 ANNUAL OPERATING BUDGET

# Utility Rate Increases

The proposed budget includes two (2) adjustments to water and sewer services fees:

- ★ **Annual Rate Adjustment** – Last year, the City Council received and endorsed the results of an independent analysis of water and sewer rates that ultimately recommended an annual rate adjustment over a seven-year period to provide the necessary stability for these Enterprise Funds. Assuring they are self-supporting funds reduces pressure on the General Fund and provides long-term financial security.
- ★ **Capital Charge** - The City has also encountered difficulty in recent years in securing the necessary financial resources to properly address capital improvements needs with its water distribution and wastewater collection systems. In addition, due to emergency needs in recent years, the City has significantly depleted its unencumbered cash reserves previously available to address these issues. To properly address this situation and to financially position the City to preemptively achieve necessary capital improvements in the coming years, the proposed budget recommends the creation of a monthly “Capital Charge” of **\$1.50 per month** – for both water and wastewater customers (a total flat rate increase of \$3.00 per month or \$6.00 per bi-monthly bill). This new charge is projected to create up to **\$268,000** per year for water and wastewater capital projects. These funds will remain segregated and will be expended at the exclusive discretion of the City Council; on a project-by-project basis.



## FY2015-16 ANNUAL OPERATING BUDGET

# Projected Net Impact of Water & Sewer Rate Increases

*Bi-monthly Bill ; Usage – 0 cubic feet (minimum bill)*

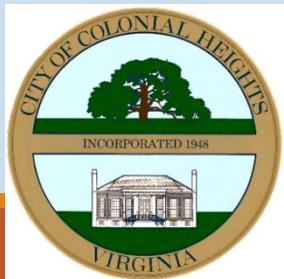
## Current

Water.....	17.49
Sewer.....	20.85
Refuse.....	26.50
Stormwater..	<u>4.00</u>
<b>Total.....</b>	<b>\$ 68.84</b>

## Proposed

Water.....	17.49
<i>Water-Adjustment.....</i>	<i>1.84</i>
<i>Water-Capital Charge...</i>	<i>3.00</i>
Sewer.....	20.85
<i>Sewer-Adjustment.....</i>	<i>3.13</i>
<i>Sewer-Capital Charge...</i>	<i>3.00</i>
Refuse.....	22.80
Stormwater.....	<u>4.00</u>
<b>Total.....</b>	<b>\$ 76.11</b>

**Net increase of \$3.64 per month (\$7.27 bi-monthly)**  
**Annual Rate Adjustment**  
**+ Refuse Fee decrease**  
**+ \$3.00 per month Capital Charge**



## **FY2015-16 ANNUAL OPERATING BUDGET**

# Projected Net Impact of Water & Sewer Rate Increases

*Bi-monthly Bill ; Usage – 1,000 cubit feet*

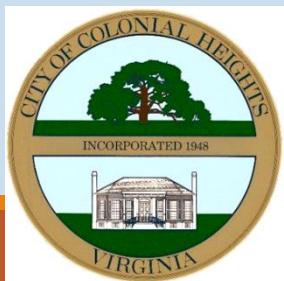
## Current

Water.....	17.49
Sewer.....	44.85
Refuse.....	26.50
Stormwater..	<u>4.00</u>
<b>Total.....</b>	<b>\$ 92.84</b>

## Proposed

Water.....	17.49
<i>Water-Adjustment.....</i>	<i>1.84</i>
<i>Water-Capital Charge...</i>	<i>3.00</i>
Sewer.....	44.85
<i>Sewer-Adjustment.....</i>	<i>4.63</i>
<i>Sewer-Capital Charge...</i>	<i>3.00</i>
Refuse.....	22.80
Stormwater.....	<u>4.00</u>
<b>Total.....</b>	<b>\$101.61</b>

**Net increase of \$4.39 per month (\$8.77 bi-monthly)**  
**Annual Rate Adjustment**  
**+ Refuse Fee decrease**  
**+ \$3.00 per month Capital Charge**



## **FY2015-16 ANNUAL OPERATING BUDGET**

# Projected Net Impact of Water & Sewer Rate Increases

*Bi-monthly Bill ; Usage – 1,800 cubic feet*

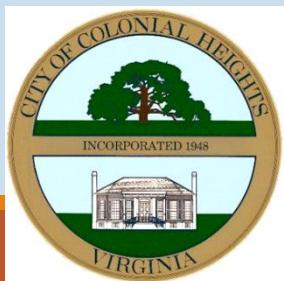
## Current

Water.....	30.29
Sewer.....	64.05
Refuse.....	26.50
Stormwater..	<u>4.00</u>
<b>Total.....</b>	<b>\$ 124.84</b>

## Proposed

Water.....	30.29
<i>Water-Adjustment.....</i>	<i>1.88</i>
<i>Water-Capital Charge...</i>	<i>3.00</i>
Sewer.....	64.05
<i>Sewer-Adjustment.....</i>	<i>5.83</i>
<i>Sewer-Capital Charge...</i>	<i>3.00</i>
Refuse.....	22.80
Stormwater.....	<u>4.00</u>
<b>Total.....</b>	<b>\$134.85</b>

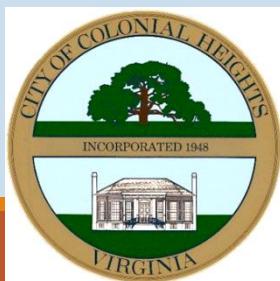
**Net increase of \$5.00 per month (\$10.01 bi-monthly)**  
**Annual Rate Adjustment**  
**+ Refuse Fee decrease**  
**+ \$3.00 per month Capital Charge**



## **FY2015-16 ANNUAL OPERATING BUDGET**

## General Fund Expenditures

- ★ **Employee Compensation** – The proposed budget includes a Cost of Living Adjustment (COLA) of **2.0%** in base salaries for all FTEs – effective **September 1, 2015**. Increase carries a projected overall cost of just over \$250,000 in FY15-16 and future full-year costs of just over \$300,000.
- ★ **Employee Health Insurance Costs** – General conditions and current marketplace issues make it an appropriate time for reassessment of insurance benefits with an eye towards future cost containment. The proposed budget includes an overall cost savings that is anticipated through a partial adjustment to employee health insurance benefits. The City has provided comprehensive dental coverage through its group health insurance plan; but will now give employees the option to choose to continue with that plan or move to a preventative and diagnostic plan with no copayment or deductible. Employees wishing to maintain the current comprehensive coverage will now be required to contribute a greater amount to its costs (\$18.00 per month for the highest/family coverage). Employees with Dual or Family coverage choosing the preventative option, however, will actually see their current monthly costs *reduced* – and in the end, the City will save approximately \$25,000 in overall annual costs.



## FY2015-16 ANNUAL OPERATING BUDGET

# Projected Net Impact of Salary Increase and Potential Health Insurance Modification

***Base Salary - \$25,500 (minimum)***

## Current Net Pay

Single.....\$ 801/ \$20,824

Dual.....\$ 689/ \$17,916

Family.....\$ 572/ \$14,872

## FY15-16 Net Pay\*

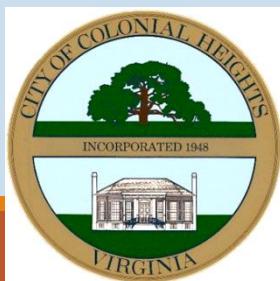
Single.....\$ 816/ \$21,130

Dual.....\$ 701/ \$18,138

Family.....\$ 581 / \$15,016

*\*includes 10 months pay increase*

**“Worst-case scenario” – Employee with *Family* coverage keeps same benefits, absorbs costs, and receives pay increase is still projected to receive \$144 net increase in pay in FY15-16**



**FY2015-16 ANNUAL OPERATING BUDGET**

# Projected Net Impact of Salary Increase and Potential Health Insurance Modification

***Base Salary - \$46,227 (city-wide average)***

## Current Net Pay

Single.....\$ 1,598/ \$41,550

Dual.....\$ 1,299/ \$33,776

Family.....\$ 1,190/ \$30,946

## FY15-16 Net Pay\*

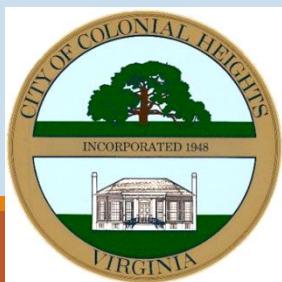
Single.....\$ 1,628/ \$42,183

Dual.....\$ 1,321/ \$34,225

Family.....\$ 1,210/ \$31,321

*\*includes 10 months pay increase*

**Average City Employee with *Family* coverage who keeps same benefits, absorbs costs, and receives pay increase is projected to receive \$375 net increase in pay in FY15-16**



**FY2015-16 ANNUAL OPERATING BUDGET**

# Projected Net Impact of Salary Increase and Potential Health Insurance Modification

**Base Salary - \$25,500 (minimum) w/250 Lower Cost Option**

## Current Net Pay

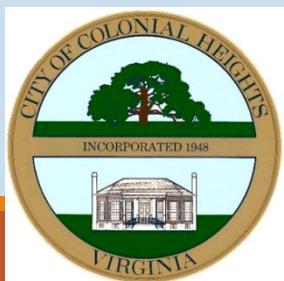
Single.....\$ 801/	\$ 20,824
Duel.....\$ 689/	\$ 17,916
Family.....\$ 572/	\$ 14,872

## FY15-16 Net Pay\*

Single.....\$ 816/	\$ 21,130
Duel.....\$ 715/	<b>\$ 18,450</b>
Family.....\$ 598/	<b>\$ 15,471</b>

*\*includes 10 months pay increase*

**With new Diagnostic and Preventive Dental Option, employees at this salary level can realize an overall pay increase of \$312 more/\$534 total for those with *Duel* coverage and \$455 more/\$599 total for those with *Family* coverage**



**FY2015-16 ANNUAL OPERATING BUDGET**

# Projected Net Impact of Salary Increase and Potential Health Insurance Modification

**Base Salary - \$46,227 (average) w/250 Lower Cost Option**

## Current Net Pay

Single.....\$ 1,598/ \$41,550

Duel.....\$ 1,299/ \$33,776

Family.....\$ 1,190/ \$30,946

## FY15-16 Net Pay\*

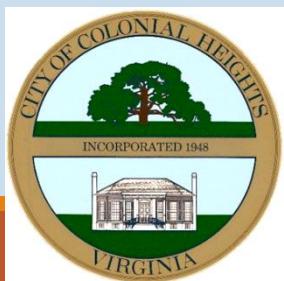
Single.....\$ 1,628/ \$42,183

Duel.....\$ 1,321/ **\$34,537**

Family.....\$ 1,210/ **\$31,776**

*\*includes 10 months pay increase*

**With new Diagnostic and Preventive Dental Option, employees at this salary level can realize an overall pay increase of \$312 more/\$761 total for those with *Duel* coverage and \$455 more/\$830 total for those with *Family* coverage**

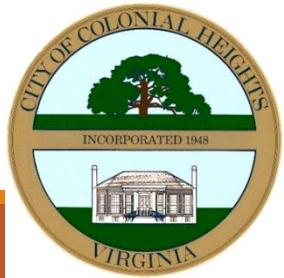


**FY2015-16 ANNUAL OPERATING BUDGET**

# **Total Proposed Expenditures for All Municipal Funds & Departments**

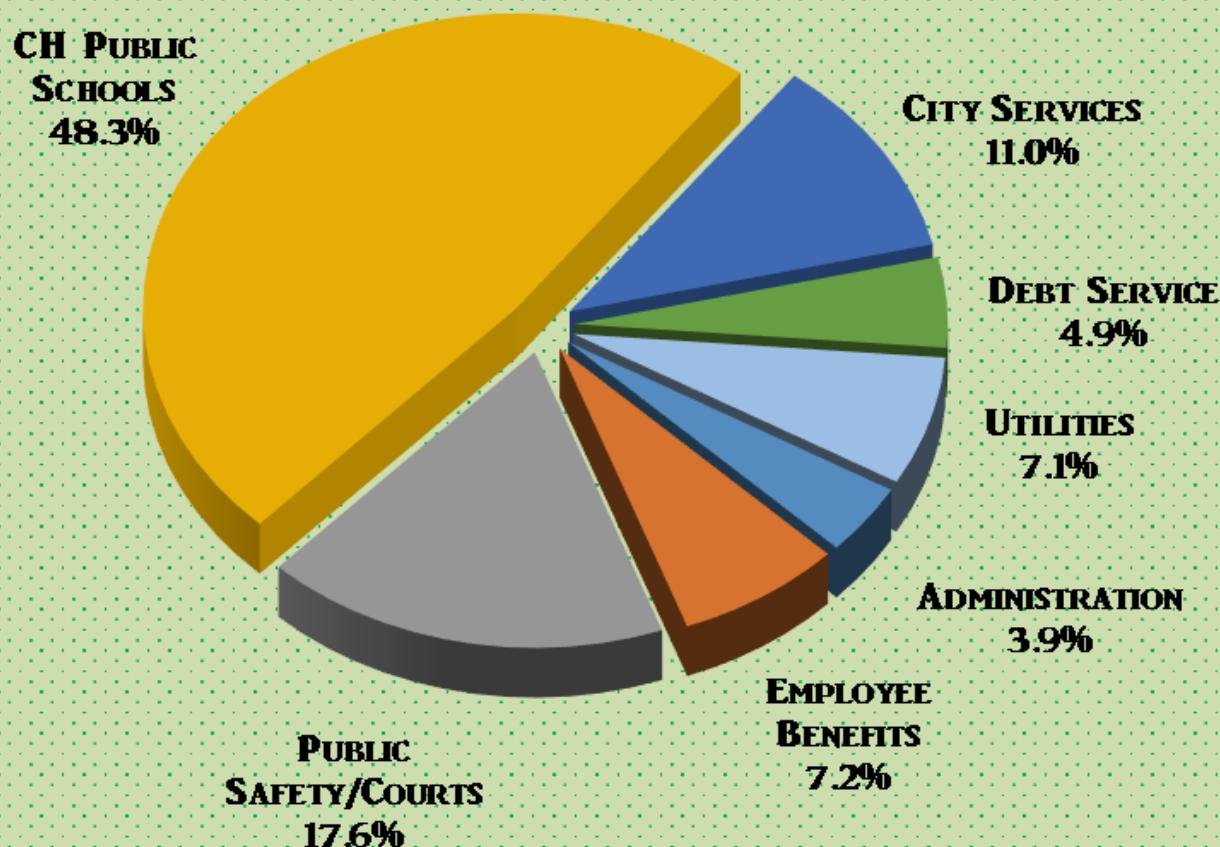
**\$75,267,336**

*(less than 1% increase over prior year)*



**FY2015-16 ANNUAL OPERATING BUDGET**

# CITY OF COLONIAL HEIGHTS PROPOSED FY15-16 ANNUAL BUDGET DISTRIBUTION OF TOTAL APPROPRIATIONS



## **TOTAL APPROPRIATIONS**

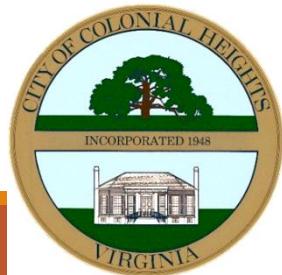
**General Fund..... \$52,990,146**  
***Less Transfers..... (19,443,447)***

**Rec Activity Fund..... 160,000**

**Stormwater Mgt Fund..... 450,100**

**Water & Sewer Fund..... 4,443,298**

**School Fund..... 36,319,920**

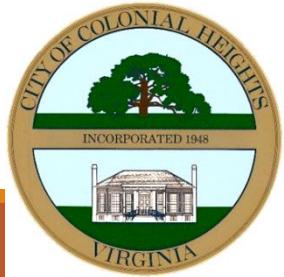


**FY2015-16 ANNUAL OPERATING BUDGET**

***-year funding for all existing and/or  
previously authorized positions***

**351 Total City  
Employees**

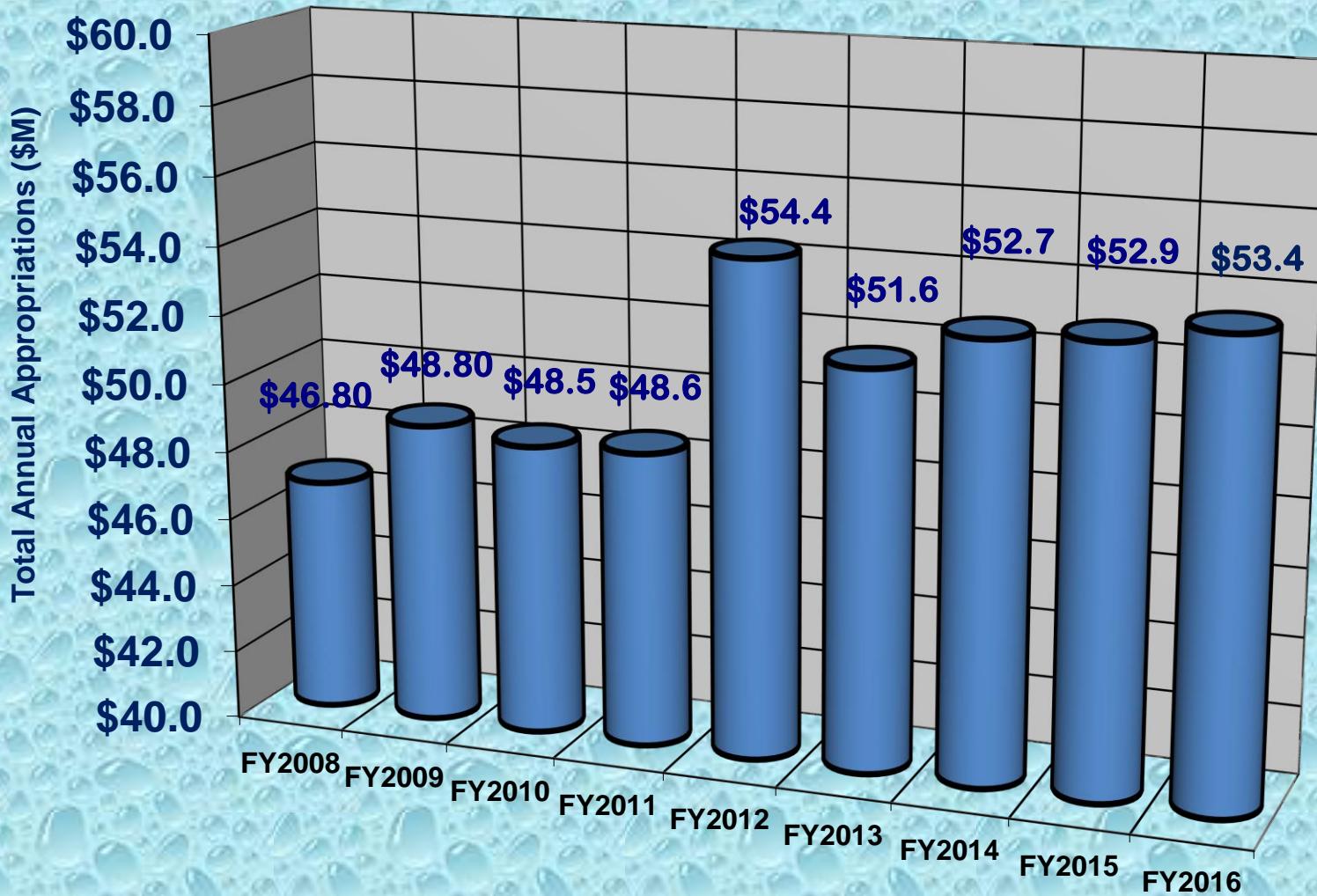
***255-Full-time, 50-Part-time, & 46-Seasonal***



**FY2015-16 ANNUAL OPERATING BUDGET**

# GENERAL FUND ANNUAL GROWTH

## Historical Costs & FY15-16 Budget Projections



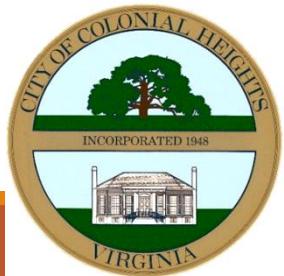
# GENERAL FUND

**Grand Total.....\$53,448,622**

**Less Transfers..... (19,973,172)**

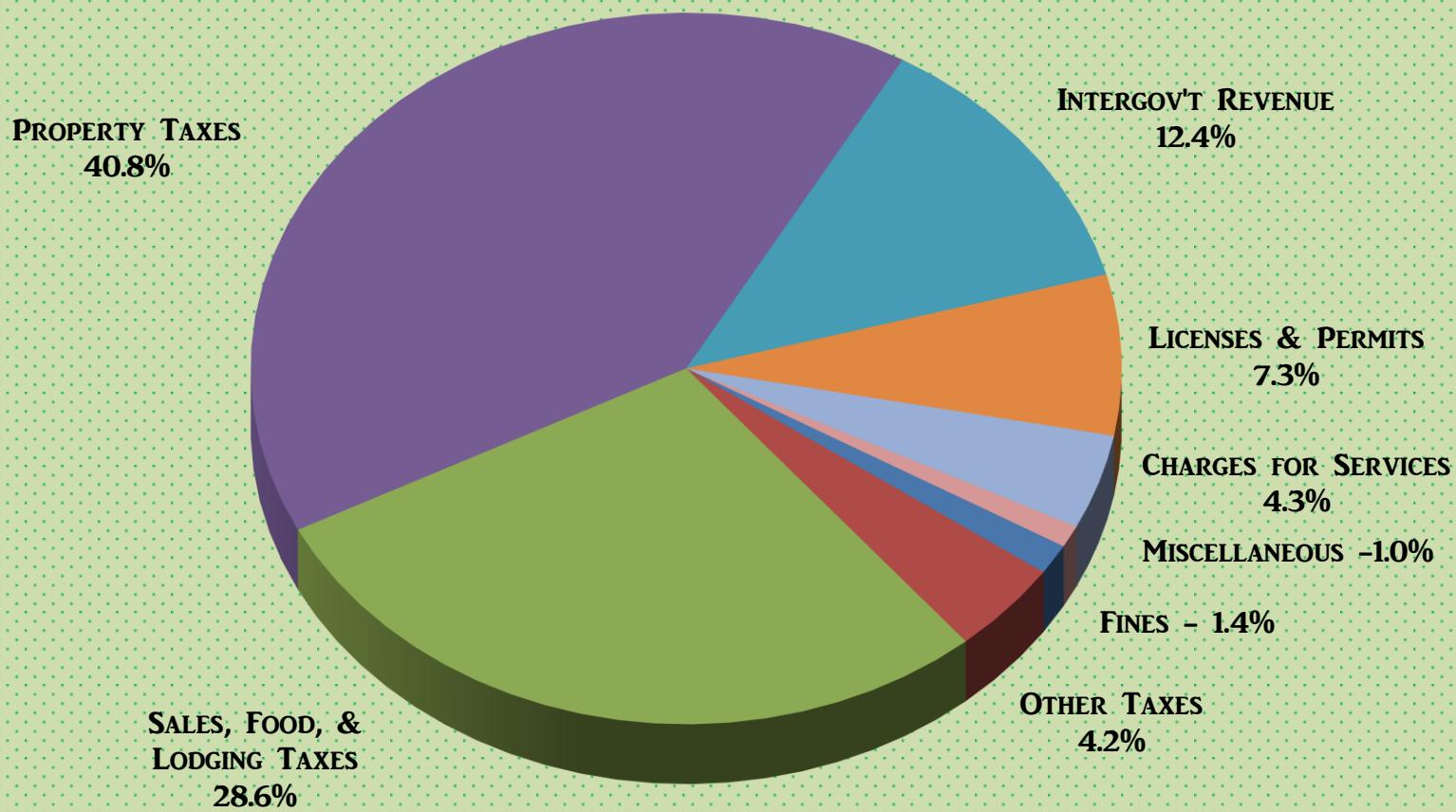
***Net General Fund Operating***

**..... \$33,475,450**



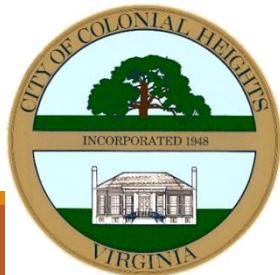
**FY2015-16 ANNUAL OPERATING BUDGET**

**City of Colonial Heights  
Proposed FY15-16 Annual Budget  
GENERAL FUND OPERATING REVENUES**



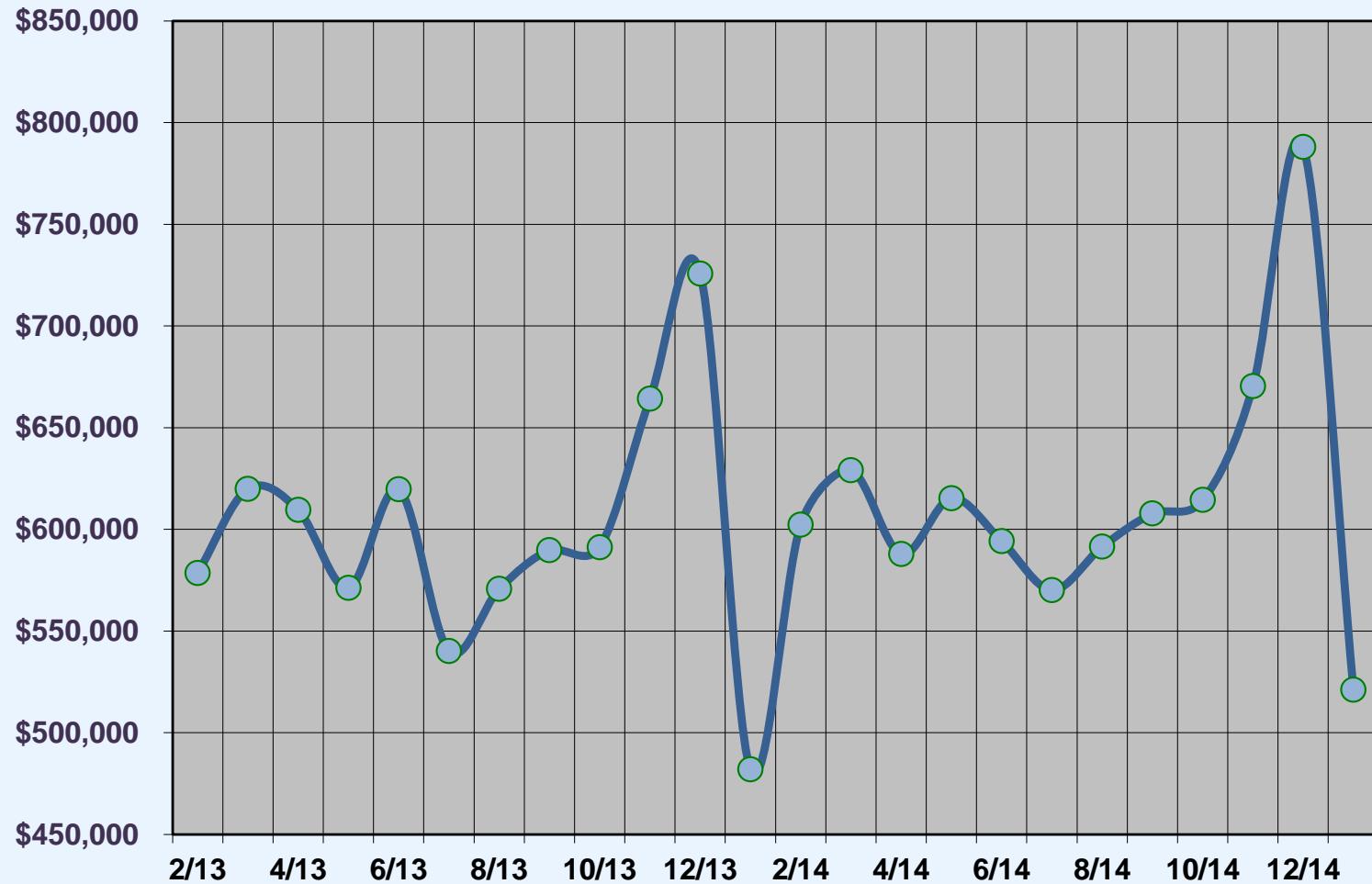
# General Fund Revenue

- ★ The proposed budget projects a moderate, overall increase by **1.72%** over current-year budget (increased gross revenue of approximately \$910,000)
- ★ Additional funding will be provided to CH Public Schools in excess of \$407,000 and one-time reserve funds of \$374,000 in the current-year budget will be funded. *These two items alone will essentially offset any net increase in overall resources*
- ★ **Real Estate Taxes** - The Annual Budget as proposed for FY15-16 is predicated upon a continuation of the total current real estate tax rate of **\$1.14/\$100 valuation – throughout the entire fiscal year**
- ★ **Personal Property Taxes** – Projected increase of nearly \$200,000 over the current-year budget. Timing of this particular tax revenue typically occurs too late in the fiscal year to be included in the proposed budget; and projections are based on actual collections from prior years.
- ★ **Refuse Fees** - Also included in the proposed budget is a decrease (\$1.85 per month) in rates for curbside collection of residential household solid waste and recyclables – or Refuse Fees. This decrease is proposed to offset the planned increase in utility rates to minimize overall impact on customer's bi-monthly bills – but resulting impact on the General Fund is an anticipated loss of \$150,000
- ★ **Variable Local Taxes (Retail Sales & Use Tax, Food Tax, and Lodging Tax)** – Although the City has experienced very moderate overall growth in this combined revenue over the past four years, a conservative analysis of recent trends warrant an anticipated increase of nearly 5% in FY15-16; creating increased gross income of a little over \$828,000.

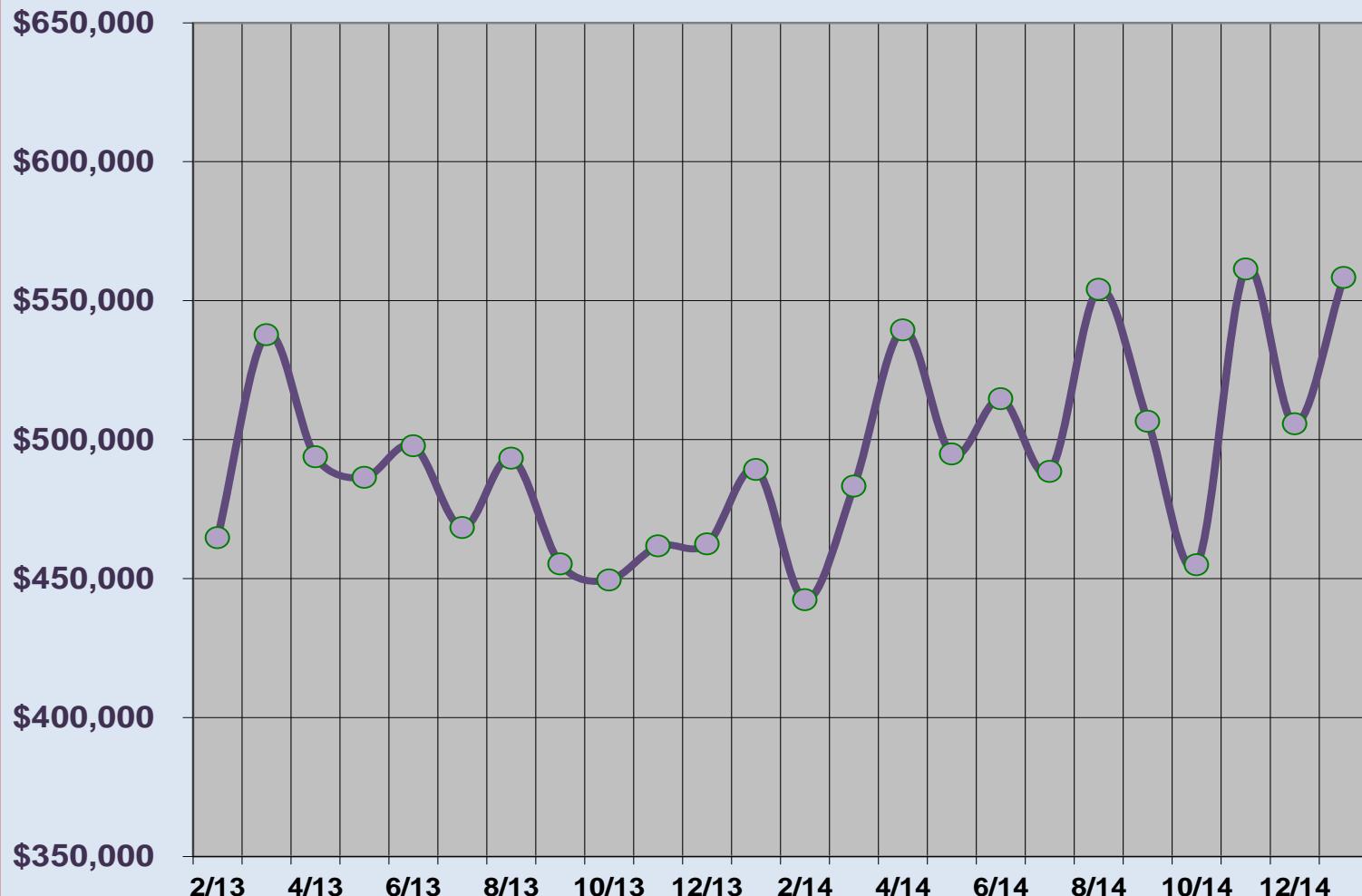


## FY2015-16 ANNUAL OPERATING BUDGET

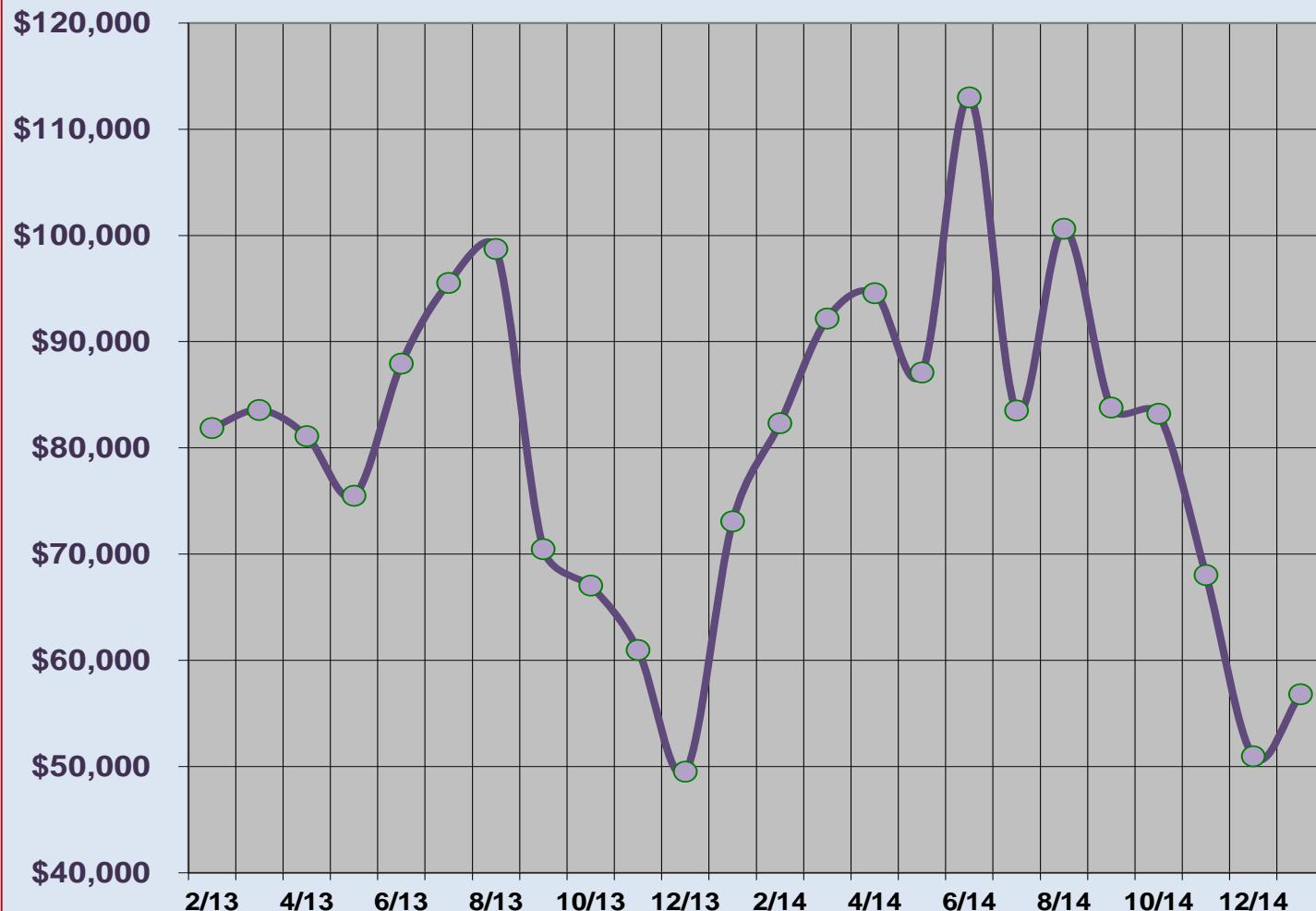
**RETAIL SALES & USE TAX  
MONTHLY REVENUE  
FEBRUARY, 2013 THROUGH JANUARY, 2015**



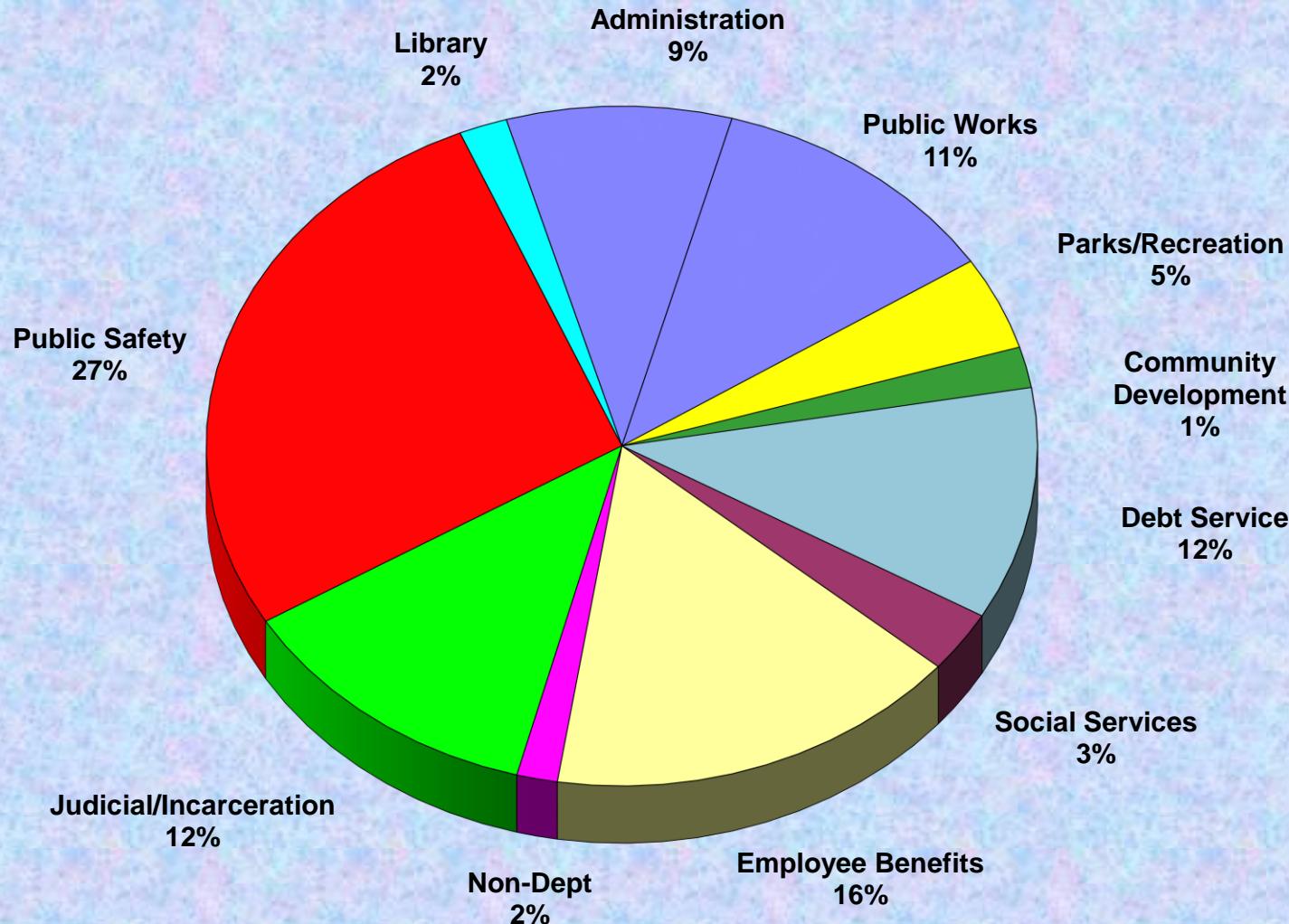
**FOOD TAX**  
**MONTHLY REVENUE**  
**FEBRUARY, 2013 THROUGH JANUARY, 2015**



**LODGING TAX  
MONTHLY REVENUE  
FEBRUARY, 2013 THROUGH JANUARY, 2015**



# City of Colonial Heights Proposed FY15-16 Annual Budget GENERAL FUND OPERATING EXPENDITURES



## General Fund Expenditures

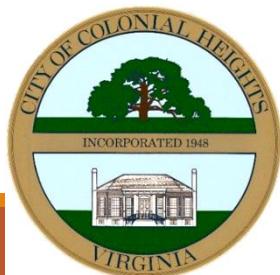
- ***No deficit spending or reserves for operating expense***
- ***No layoffs, staffing reductions***
- ***No unpaid holidays***
- ***No reduction in services***
- ***No major policy changes***
- ***Consistent with 5YRCP***



**FY2015-16 ANNUAL OPERATING BUDGET**

# General Fund Expenditures

- ★ **Employee Compensation** – The proposed budget includes a Cost of Living Adjustment (COLA) of 2.0% in base salaries for all FTEs – effective **September 1, 2015**. Increase carries a projected overall cost of just over \$250,000 in FY15-16 and future full-year costs of just over \$300,000.
- ★ **Employee Health Insurance Costs** – General conditions and current marketplace issues make it an appropriate time for reassessment of insurance benefits with an eye towards future cost containment. The proposed budget includes an overall cost savings that is anticipated through a partial adjustment to employee health insurance benefits. The City has provided comprehensive dental coverage through its group health insurance plan; but will now give employees the option to choose to continue with that plan or move to a preventative and diagnostic plan with no copayment or deductible. Employees wishing to maintain the current comprehensive coverage will now be required to contribute a greater amount to its costs (\$18.00 per month for the highest/family coverage). Employees with Dual or Family coverage choosing the preventative option, however, will actually see their current monthly costs reduced – and in the end, the City will save approximately **\$25,000** in overall annual costs.
- ★ **Courthouse Operation & Maintenance Costs** - The new Courthouse opened in late 2013 and has quickly become a local civic landmark that has greatly enhanced court services. Given the uniqueness of this project, the ongoing maintenance and upkeep of this facility is also a work in progress. Not only has the City not had a facility of this size to maintain before, we are also committed to an overall upgrade in courthouse operations and services. As such, we enter the next fiscal year still assessing and defining on-going maintenance costs for this part of the operation. Overall, the proposed budget includes increased costs of over **\$55,000** associated with courthouse operations.



## FY2015-16 ANNUAL OPERATING BUDGET

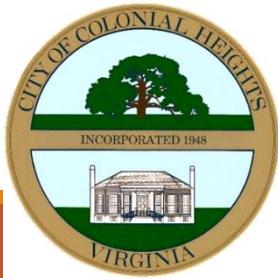
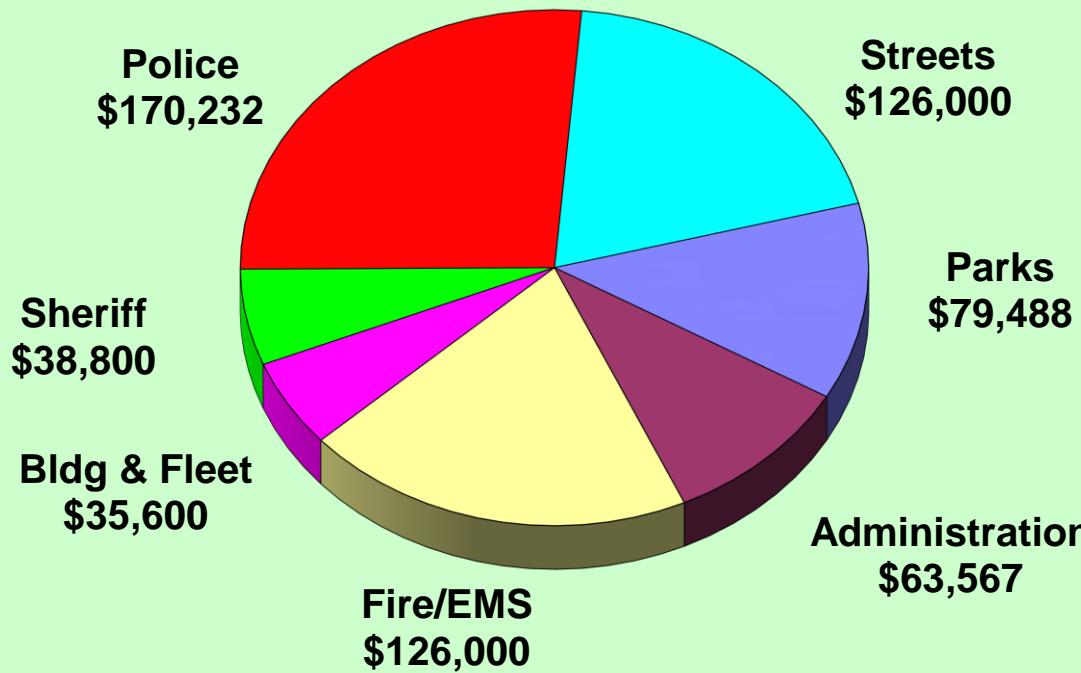
# General Fund Expenditures

- ★ **Public Safety Career Development** - The City has encountered growing difficulty in recent years funding and maintaining its Career Development Program (CDP) for public safety employees. The CDP supports certain Police Officers and Firefighter/EMS staff to improve job skills, knowledge, and performance; and provides an alternative to the supervisory/management career paths that have traditionally been their only means of professional advancement. Qualified employees who participate in the CDP achieve professional development and recognition – as well as increased compensation. The City's CDP was initiated in 2006 and has provided a 5% increase in base salary to each participating employee for each performance threshold achieved. While the CDP is professionally – and financially – rewarding for existing employees, it has also been viewed as an important enhancement in the recruitment and retention of new employees.
  - The CDP has been very successful in achieving its goals – so successful, in fact, that overall costs have increased to a challenging level. Continued at current funding, the City would project costs exceeding \$100,000 over a 2-year period ending in 2016.
  - While the CDP is somewhat commonplace among public safety agencies within our region, many such localities do not fund their CDP at the 5% level – and some are having difficulty continuing to afford the program at all.
  - The *FY15-16 Annual Budget* as proposed includes continued funding for the City's CDP, but at a lower compensation level of three (3%) percent for qualifying employees. Next year alone, this change will save the City over \$27,000 – and will provide greater stability and assurance that such funding can continue into the future. In addition, this program change will also help address salary “compression issues” that have been a concern of both departments for some time.



## FY2015-16 ANNUAL OPERATING BUDGET

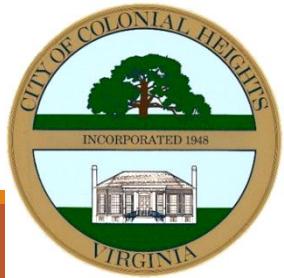
**CITY OF COLONIAL HEIGHTS – FY2015-16 PROPOSED BUDGET  
GENERAL FUND OPERATING – CAPITAL OUTLAY,**



**FY2015-16 ANNUAL OPERATING BUDGET**

## **Other Miscellaneous Issues**

- Riverside Regional Jail Costs
- Public Safety Building Roof



**FY2015-16 ANNUAL OPERATING BUDGET**

# **Distribution of GF-Operating Expenditures**

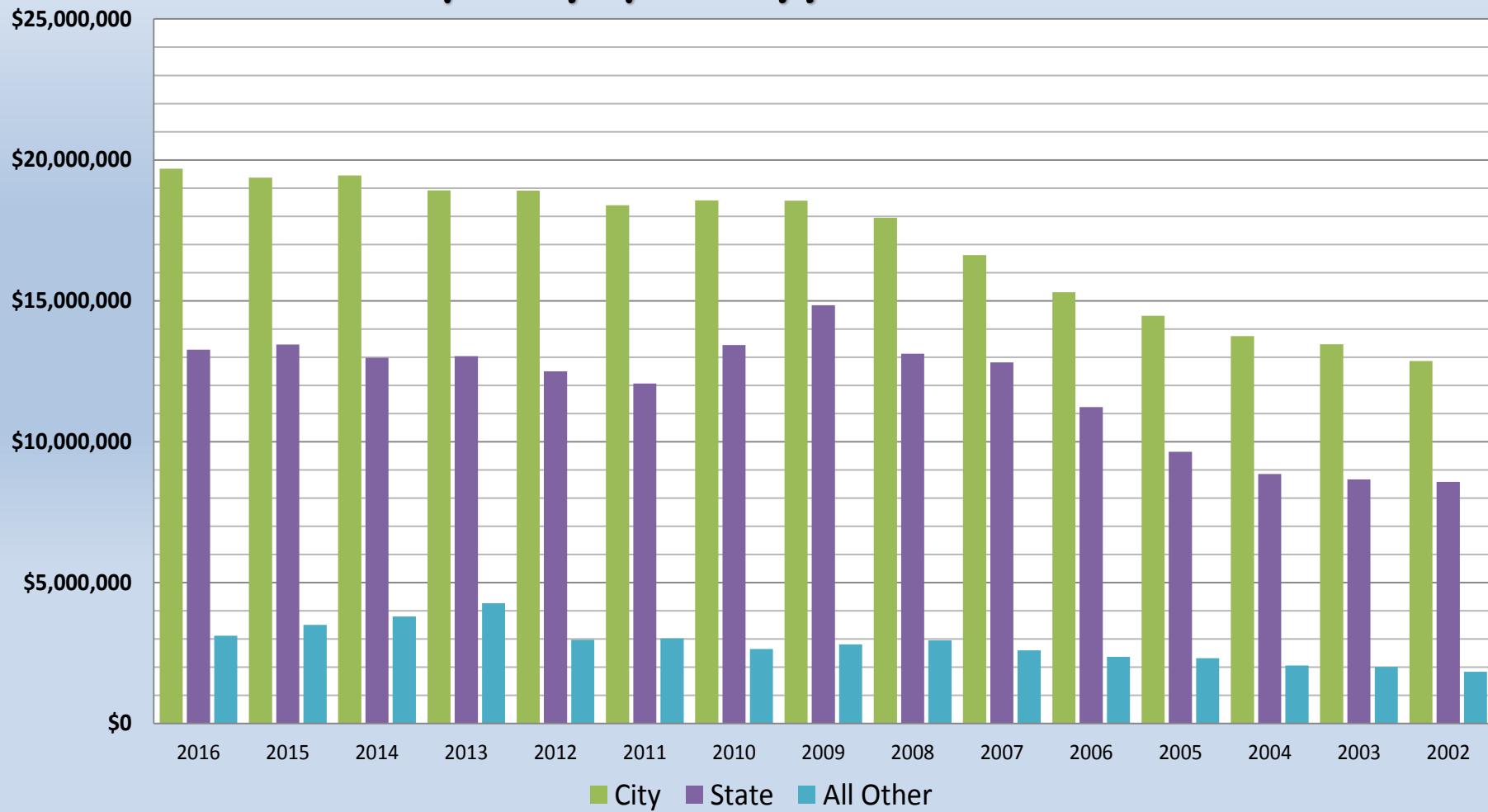
- ✓ **57%** -- Personnel
- ✓ **27%** -- Supplies, Services, etc.
- ✓ **11%** -- Debt Service
  
- ✓ **2%** -- Contributions/Contingencies
- ✓ **3%** -- Capital Outlay



**FY2015-16 ANNUAL OPERATING BUDGET**

# Historical Funding - Colonial Heights Public Schools

## *City Taxpayer Support 2002-16*



# Historical Funding - Colonial Heights Public Schools

## *City Taxpayer Support 2002-16*

***Over the past 14 years:***

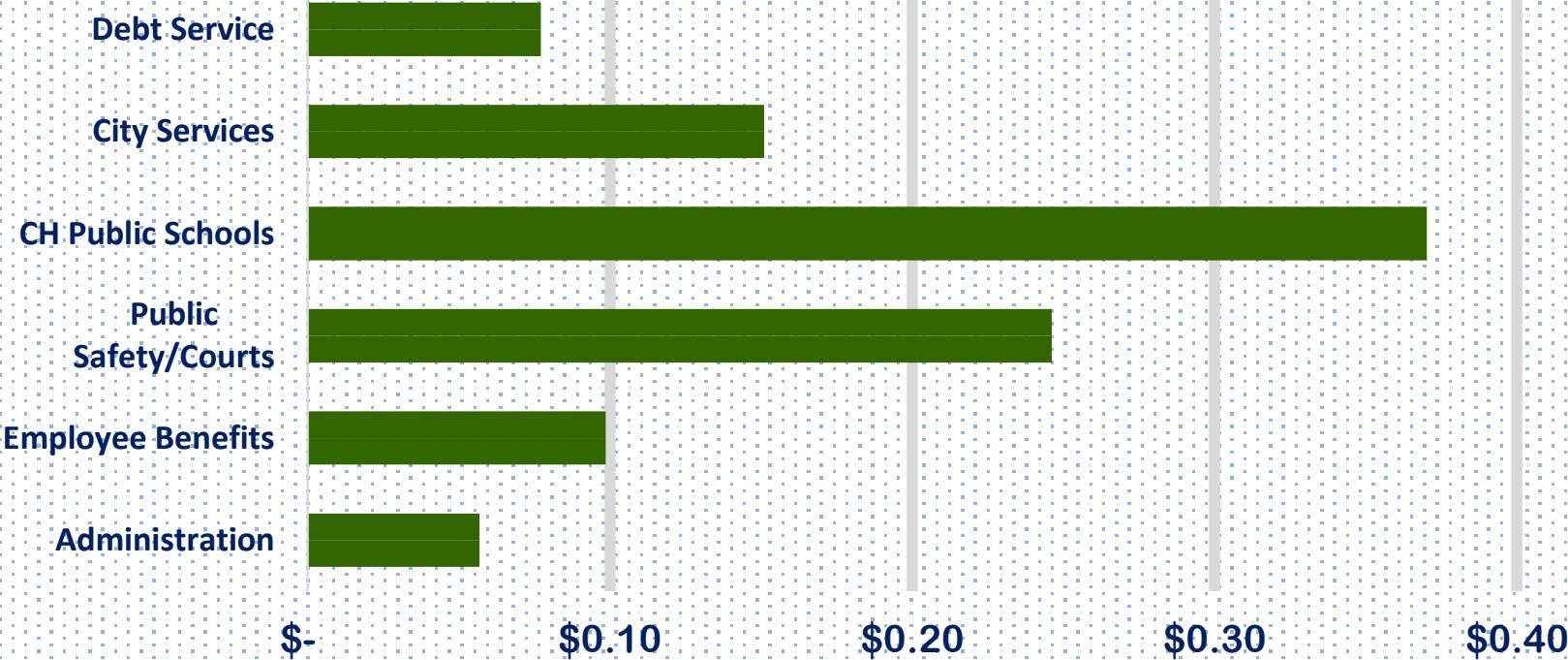
- ✓ CHPS funding from city tax dollars has increased an average of **\$487,739** per year, every year
- ✓ The high one-year increase of **\$1.3M** (2008 & 2009); and the low “increase” of **(-\$179,000)** (2011)
- ✓ Total annual funding has increased by **\$6.23M (46%)** (from \$13.46M-2003 to \$19.69M-2016)



## **FY2015-16 ANNUAL OPERATING BUDGET**

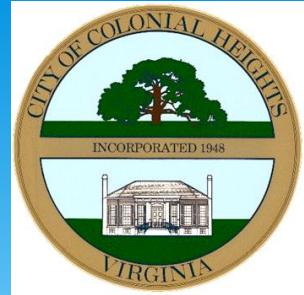


# Where do my City Tax Dollars go?



# Colonial Heights City Council Work Session

## April 21, 2015



**4. Special Meeting for the purpose of holding a Work Session for the following purposes:**

***B. Discussion of the Proposed FY 2015-2016 City of Colonial Heights Capital Improvement Program***

# 2015 Five-Year Capital Program OPERATIONS

*A Report on Anticipated Operating Budget Capital  
Expenditures for All Municipal Operations*

*July , 2015 through June, 2020*

# City of Colonial Heights

*March , 2015*



# 2015 Five-Year Capital Program

## OPERATIONS

- A comprehensive report describing all currently proposed capital expenditures related to maintaining - if not improving - basic services and operations for all departments and operations for each of the next five years
- Primarily proposed capital investment in operations vehicles , equipment, computers, furniture, fixtures, etc.
- Designed to provide staff with the opportunity to look beyond the standard 12-month governmental funding cycle; while also providing Council and the administration with information necessary to achieve effective long-term financial planning
- Developed with full input of all staff and departments

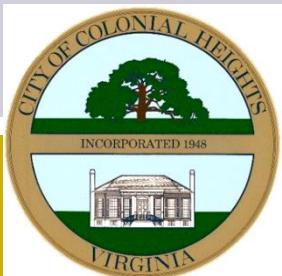
# 2015 Five-Year Capital Program OPERATIONS

- While the *2015 5YRCP* will ultimately be considered for formal adoption by Council Resolution, its approval will not constitute an authorization of appropriations
- To achieve maximum effectiveness, however, it is important that both Council and staff view the *5YRCP* as a “statement of clear intentions”, as it relates to both operations and funding
- Divided into two areas: *Operations* and *Capital Projects*.

# **Distribution of GF-Operating Expenditures**

***(less transfers)***

- ✓ **57%** .. Personnel
- ✓ **12%** .. Debt Service
- ✓ **29%** .. Operating Costs, Supplies, Services, etc.
- ✓ **2%** .. Capital Outlay



**FY2014-15 Annual Budget**

# 2015 Five-Year Capital Program OPERATIONS

**Total Projected Investment in Capital Projects  
and Programs – FY15-16 through FY19-20**

**\$7,471,731**

**Total Projected Capital Spending  
*General Fund***

**\$6,524,231**

**Total Projected Capital Spending  
*Utility/Enterprise Funds***

**\$946,500**

---

# 2015 Five-Year Capital Program

## OPERATIONS FY2015-16 Highlights

### GENERAL

**\$1.43M TOTAL PROPOSED CAPITAL INVESTMENT**

**GENERAL FUND – \$1.042M** (*\$170K reduction over current year*)

- o Routine computer/IT upgrades and replacement in accordance with 5-year lifecycle management
- o No furniture, fixtures, or computers for Courthouse occupants for at least four years (Server for Commonwealth's Attorney)
- o Continuing routine vehicle & equipment upgrades/replacement in accordance lifecycle management plan
- o INFORMATION TECHNOLOGY – Contiuing upgrade of computer system servers for entire city-wide network

# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights

### PUBLIC SAFETY

#### Police

- o Four (4) marked vehicles w/equipment package
- o Four (4) tasers with cameras
- o Computer/IT upgrades and replacement



#### Sheriff

- o One (1) marked vehicle w/equipment package

---

# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights

### PUBLIC SAFETY

#### Fire/EMS

- o Station No. 1 Building Upgrades (*New*)
- o Cardiac monitor
- o Computer server
- o Routine upgrade/replacement of basic equipment
  - hose, turnout gear, streamlights
- o One (1) marked vehicle w/equipment package



# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights **PUBLIC WORKS**

- o One (1) pick-up truck for Traffic/Engineering
- o Backhoe
- o Chemical spreader (snow removal)
- o Computer/IT upgrades and replacement
- o Annual street resurfacing/rehabilitation

*\*Haywick Drive*

*\*Perthshire (Edinborough South)*

*\*Ellerslie Avenue*

*\*Orkney Road*

*\*Germar Court*

*\*Red Fox Road*

*\*Stratford Drive*

*\*Huntington Road (partial reconstruction)*

*Others to be determined by on-going analysis* *Others to be determined by on-going analysis*



# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights RECREATION & PARKS

- o Mower
- o Aerator
- o Computer/IT upgrades and replacement
- o Shepherd Stadium



# Shepherd Stadium

## Restoration/Rehabilitation Plan

**\$250,000 over five-year period**

- New Scoreboard
- New/Refurbished Field Dugouts
- Chair Back Stadium Seating
- Upgraded Stadium Entrance/Gateway
- Upgraded Grandstand and Backstop Areas



# Shepherd Stadium Restoration/Rehabilitation Plan FY2013-14

## Scoreboard (\$34,000)



Upgrade of stadium scoreboard with a 24' x 8' x 8" LED scoreboard, relocated to right-center field; new scoreboard will provide updated technology and greatly improve visibility for both fans and players; existing scoreboard outdated and well past useful life

## Public Address/Audio System (\$16,000)

Upgrade of stadium Public Address system; new audio system will provide updated technology; will greatly improve the experience for both fans and players; existing system is outdated and well past useful life

# Shepherd Stadium Restoration/Rehabilitation Plan

## FY2014-15

### Dugouts (\$50,000)

Upgrade and complete reconstruction of field dugouts, replacing original stadium dugouts with up-to-date contemporary facilities to include, ventilation, drainage, storage and protective fence; existing dugouts detract from and prevent utilization of stadium by many teams and events; existing dugouts outdated and well past useful life



# Shepherd Stadium Restoration/Rehabilitation Plan FY2015-16

## Stadium Improvements (\$55,000)

*(1st year of two-year funding)*

General upgrade and enhancement of stadium aesthetics & structural appearance; first phase will cover all grandstand and backstop block with  $\frac{1}{4}$ " brick veneer and identify the main



entrance with two lit brick arches, signage, paved walk-way and landscaping; will greatly enhance stadium appearance and convert facility into an attraction for both residents and visitors to the city; existing stadium appearance outdated

# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights

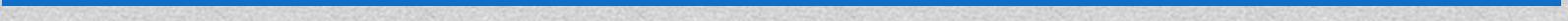
### LIBRARY

- o Computer upgrades and replacement
- o Reupholster public seating



### PLANNING

- o Computer upgrades and replacement



# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights

### *Utility/Enterprise Funds*

#### WATER

- o Utility Vehicle (shared)
- o Pick-up Truck

#### SEWER

- o Utility Vehicle (shared)
- o Vactor Supersucker (\$300k+)

#### STORMWATER

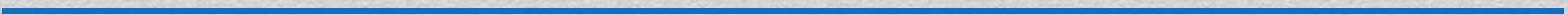
- o Utility Vehicle (shared)
-

# 2015 Five-Year Capital Program OPERATIONS

## FY2015-16 Highlights

### REVENUE/FUNDING

- General Fund Operating Revenues - **\$435k**
- Grant Funds and Donations - **\$98k**
- Unrestricted Fund Balance/Reserves - **?**
- Utility/Enterprise Funds - **\$388k**



# 2015 Five-Year Capital Program OPERATIONS

*Continued Commitment to Capital Investments in  
City Operations and Services (2013-18)*

- Over \$1.97M in Public Safety
- Over \$.325M in Parks, Library and Youth Services
- Over \$2.9M in Public Works & Street Improvements
- Nearly \$1M in Utility Services



# 2015 Five-Year Capital Program

## CAPITAL PROJECTS

**CITY OF COLONIAL HEIGHTS, VIRGINIA**  
**2015 FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM - CAPITAL PROJECTS**

**Project: LAKEVIEW AVENUE MODERNIZATION**

**Budget:**

**\$3,468,870**

**Department:**

Public Works

**Funding Source:**

Grant Funding  
General Fund

**Project Manager:**

City Engineer



**Project Description:**

Traffic, safety, and mobility upgrade to Lakeview Avenue from Boulevard to Brijadan Lane; project improves a segment of important Gateway Street and will include the addition of one or more traffic lanes, sidewalks, storm drain system, street lighting, and other enhancements; will improve transportation, safety and mobility; will improve overall economic vitality and livability of neighboring properties

**City Council Goal(s) Met:**

- Continue development of the Dupuy Avenue and Lakeview Avenue modernization projects, moving forward with final planning and right-of-way acquisition while striving to minimize adverse impact on existing neighborhoods and property owners.

<b>Budget</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>	<b>Total</b>
Land Acquisition/ROW	30,000					\$30,000
Design/Administration	320,000					\$320,000
Construction		1,425,000	1,425,000			\$2,850,000
Contingency	40,000	114,435	114,435			\$268,870
<b>Total Project Cost</b>	<b>\$390,000</b>	<b>\$1,539,435</b>	<b>\$1,539,435</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,468,870</b>
<b>Annual Cost</b>	<b>FY2014-15</b>	<b>FY2015-16</b>	<b>FY2016-17</b>	<b>FY2017-18</b>	<b>FY2018-19</b>	<b>Total</b>
Capital Outlay	390,000	1,539,435	1,539,435			\$3,468,870
						\$0
<b>Total Expense</b>	<b>\$390,000</b>	<b>\$1,539,435</b>	<b>\$1,539,435</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,468,870</b>

<b>Funding Source(s)</b>	<b>FY2014-15</b>	<b>FY2015-16</b>	<b>FY2016-17</b>	<b>FY2017-18</b>	<b>FY2018-19</b>	<b>Total</b>
General Fund	40,830					\$40,830
Grant Funding/Other	349,170	1,539,435	1,539,435			\$3,428,040
<b>Total Revenue</b>	<b>\$390,000</b>	<b>\$1,539,435</b>	<b>\$1,539,435</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,468,870</b>

# 2015 5yrcp Completed Projects

PAGE	PROJECT	RANK	DEPT	PROJECT COST	FUNDING		
					General Fund	Enterprise Fund	Grant/Other
<b><u>2014 5YRCP Completed Projects</u></b>							
4	Appomattox River Greenway-Phase 3	1	PLG	457,848	102,234	-	355,614
5	Blvd Modernization-Westover to Windsor	2	PW-Streets	1,774,683	100,000	-	1,674,683
6	Blvd Modernization-Windsor to Pickwick	3	PW-Streets	2,817,138	145,500	-	2,671,638
7	Boulevard-Dupuy Modernization	4	PW-Streets	6,718,566	668,000	-	6,050,566
8	Temple/Dimmock Intersection	5	PW	503,000	120,000	-	383,000
9	Temple Ave. Right Turn Lane	6	PW	450,000	4,500	-	445,500
10	White Sands Court Pavement Repair	7	PW-Streets	166,000	83,000	-	83,000
<i>Subtotal - 2014-15 Completed Projects</i>				\$ 12,887,235	\$ 1,223,234	\$ -	\$ 11,664,001

## 2015 Five-Year Capital Program - CAPITAL PROJECTS

# Currently Active/Funded Projects

<u>PROJECT</u>	<u>RANK</u>	<u>DEPT</u>	<u>TOTAL</u>	<u>FUNDING</u>		
			<u>PROJECT COST</u>	<u>General Fund</u>	<u>Enterprise Fund</u>	<u>Grant/Other</u>
<b><u>Active/Funded</u></b>						
11 SRS - North Elementary Phase 1	8	PW-Streets	250,092	-	-	250,092
12 SRS - North Elementary Phase 2	9	PW-Streets	496,500	-	-	496,500
13 SRS - CH Middle School	10	PW-Streets	221,265	-	-	221,265
14 Dupuy Ave Modernization	11	PW-Streets	4,083,240	40,830	-	4,042,410
15 Lakeview Ave. Modernization	12	PW-Streets	3,468,870	34,690	-	3,434,180
16 Temple Signal Coordination	13	PW	495,000	4,500	-	490,500
17 Holly Ave/Yorkshire Rd. Reconstruction	14	PW-Streets	502,282	251,141	-	251,141
18 Gov't Center- Blvd Revitalization-Phase 2	15	PLG	586,000	118,000	-	468,000
19 Branders Bridge Right Turn Lane	16	PW	245,000	2,450	-	242,550
20 Boulevard Left Turn Lane at Temple	17	PW	1,320,940	13,210	-	1,307,730
21 Appomattox River Greenway-Phase 4	18	Parks	362,000	73,000	-	289,000
22 Blvd-Dup Water & Sewer Relocation	19	PW-Utility	995,000	995,000	-	-
23 Lakeview Water & Sewer Relocation	20	PW-Utility	225,500	225,500	-	-
24 Dupuy Water & Sewer Relocation	21	PW-Utility	300,000	300,000	-	-
25 Bruce Ave Drainage-Phase III	22	Stormwater	1,921,000	1,921,000	-	-
26 Bruce Ave Drainage-Phase IV	23	Stormwater	1,969,000	1,614,200	354,800	-
27 Bridge Preservation	24	PW-Streets	700,000	-	-	700,000

*Subtotal - Active/Funded Projects*    \$ 18,141,689 | \$ 5,593,521 \$ 354,800 \$ 12,193,368

**2015 Five-Year Capital Program - CAPITAL PROJECTS**

# Unfunded Projects

## General Fund

PAGE	PROJECT	RANK	DEPT	PROJECT COST	TOTAL		FUNDING		
					General Fund	Enterprise Fund	Grant/Other		
<b>Public Works Street Maintenance/Construction</b>									
28	Hamilton Ave Widening	1	PW-Streets	643,000	643,000			-	-
29	Lynchburg Ave Reconstruction	2	PW-Streets	850,000	850,000			-	-
30	Greenwood Ave Reconstruction	3	PW-Streets	300,000	300,000			-	-
31	Charlotte Ave Reconstruction	4	PW-Streets	613,000	613,000			-	-
32	Archer Ave Reconstruction	5	PW-Streets	1,939,000	1,939,000			-	-
33	Boulevard Streetscape Program	6	PW-Streets	500,000	500,000			-	-
34	Conduit Road Rehabilitation	7	PW-Streets	500,500	500,500			-	-
<b>Subtotal - Street Maintenance/Construction</b>				<b>\$ 5,345,500</b>	<b>\$ 5,345,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Recreation and Parks</b>									
35	Whitebank Park Renovations	1	Parks	300,000	300,000			-	-
36	Flora Hill Park - Phase 2	2	Parks	30,000	30,000			-	-
37	Ft. Clifton Park Renovations	3	Parks	50,000	50,000			-	-
38	Edinborough Park Renovation	4	Parks	60,000	60,000			-	-
39	CH Tennis Court Renovation	5	Parks	150,000	150,000			-	-
40	Floral Ave Park Renovations	6	Parks	60,000	60,000			-	-
41	Playground/Fields at Shepherd	7	Parks	395,000	395,000			-	-
42	Appamatuck Park	8	Parks	100,000	100,000			-	-
43	Tussing Field Renovations	9	Parks	300,000	300,000			-	-
44	Lakeview School Field	10	Parks	260,000	260,000			-	-
45	Lakeview Park Renovations	11	Parks	150,000	150,000			-	-
46	Roslyn Park-Northern Trailhead	12	Parks	161,000	161,000			-	-
47	Dunlop Farms Park	13	Parks	200,000	200,000			-	-
<b>Subtotal - Recreation and Parks</b>				<b>\$ 2,216,000</b>	<b>\$ 2,216,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**2015 Five-Year Capital Program - CAPITAL PROJECTS**

# Unfunded Projects

## Other

- 48 Public Safety Radio System  
 49 Destination Signs  
 50 Methane Extraction System Rehab  
 51 Monitoring Well - North Landfill  
 52 Public Works Operations Center  
 53 Computer Aided Dispatch  
 54 CHFD Station No. 1 Renovation  
 55 CHFD Station No. 2 Renovation

PROJECT	RANK	DEPT	TOTAL PROJECT COST	FUNDING		
				General Fund	Enterprise Fund	Grant/Other
48 Public Safety Radio System 49 Destination Signs 50 Methane Extraction System Rehab 51 Monitoring Well - North Landfill 52 Public Works Operations Center 53 Computer Aided Dispatch 54 CHFD Station No. 1 Renovation 55 CHFD Station No. 2 Renovation	1	Commun	7,000,000	7,000,000	-	-
	2	B&G	130,000	130,000	-	-
	3	Solid Waste	75,000	75,000	-	-
	4	Solid Waste	110,000	110,000	-	-
	5	Public Works	1,260,000	1,260,000	-	-
	6	Commun	1,000,000	1,000,000	-	-
	7	Fire/EMS	700,000	700,000	-	-
	8	Fire/EMS	750,000	750,000	-	-
<b>Subtotal - Other</b>			<b>\$ 11,025,000</b>	<b>\$ 11,025,000</b>	<b>\$ -</b>	<b>\$ -</b>

## Projects Requiring External Funding

- 56 Temple Avenue Widening  
 57 I-95/Southpark Interchange  
 58 CHHS Tennis Court Replacement  
 59 Athletic Field Complex-Phase 1  
 60 Athletic Field Complex-Phase 2  
 61 Athletic Field Complex-Phase 3  
 62 CHHS-Football Stadium

56 Temple Avenue Widening 57 I-95/Southpark Interchange 58 CHHS Tennis Court Replacement 59 Athletic Field Complex-Phase 1 60 Athletic Field Complex-Phase 2 61 Athletic Field Complex-Phase 3 62 CHHS-Football Stadium	1	PW-Streets	7,540,000	1,508,000	-	6,032,000
	2	PW-Streets	10,000,000	2,000,000	-	8,000,000
	3	Parks	175,000	87,500	-	87,500
	4	Parks	1,450,000	725,000	-	725,000
	5	Parks	1,500,000	750,000	-	750,000
	6	Parks	2,700,000	1,350,000	-	1,350,000
	7	Parks	1,500,000	750,000	-	750,000
<b>Subtotal - Projects Requiring External Funding</b>			<b>\$ 24,865,000</b>	<b>\$ 7,170,500</b>	<b>\$ -</b>	<b>\$ 17,694,500</b>

**Total 2015 Unfunded General Fund Projects** **\$ 43,451,500** | **\$ 25,757,000** **\$ -** **\$ 17,694,500**

**2015 Five-Year Capital Program - CAPITAL PROJECTS**

# Unfunded Projects

<u>PROJECT</u>	<u>RANK</u>	<u>DEPT</u>	<u>TOTAL</u>	<u>FUNDING</u>		
			<u>PROJECT COST</u>	<i>General Fund</i>	<i>Enterprise Fund</i>	<i>Grant/Other</i>
<b><u>Stormwater Fund</u></b>						
35 Nantucket Court Stormwater Outfall	<b>1</b>	Stormwater	206,000	-	206,000	-
36 Hemlock Ave Stormwater Outfall	<b>2</b>	Stormwater	61,000	-	61,000	-
37 Lexington Drive Outfall	<b>3</b>	Stormwater	145,000	-	145,000	-
38 Yacht Basin Drive Outfall	<b>4</b>	Stormwater	325,000	-	325,000	-
39 Breezy Hill Stormwater Outfall	<b>5</b>	Stormwater	193,000	-	193,000	-
40 Piedmont Storm Sewer	<b>6</b>	Stormwater	252,000	-	252,000	-
41 Driftwood Ave Drainage Outfall	<b>7</b>	Stormwater	134,400	-	134,400	-
42 Snead Avenue Drainage	<b>8</b>	Stormwater	190,000	-	190,000	-
43 Ridge Road Culvert Design	<b>9</b>	Stormwater	60,200	-	60,200	-
44 Wildwood Ave. Drainage Outfall	<b>10</b>	Stormwater	100,800	-	100,800	-
45 MacArthur Channel Improvements	<b>11</b>	Stormwater	87,600	-	87,600	-
46 Chesterfield Channel Improvements	<b>12</b>	Stormwater	300,000	-	300,000	-
47 Brookedge/Spring Drive Improvements	<b>13</b>	Stormwater	157,900	-	157,900	-
<i>Total Unfunded Stormwater Projects</i>			<b>\$ 2,212,900</b>	<b>\$ -</b>	<b>\$ 2,212,900</b>	<b>\$ -</b>

**2015 Five-Year Capital Program - CAPITAL PROJECTS**

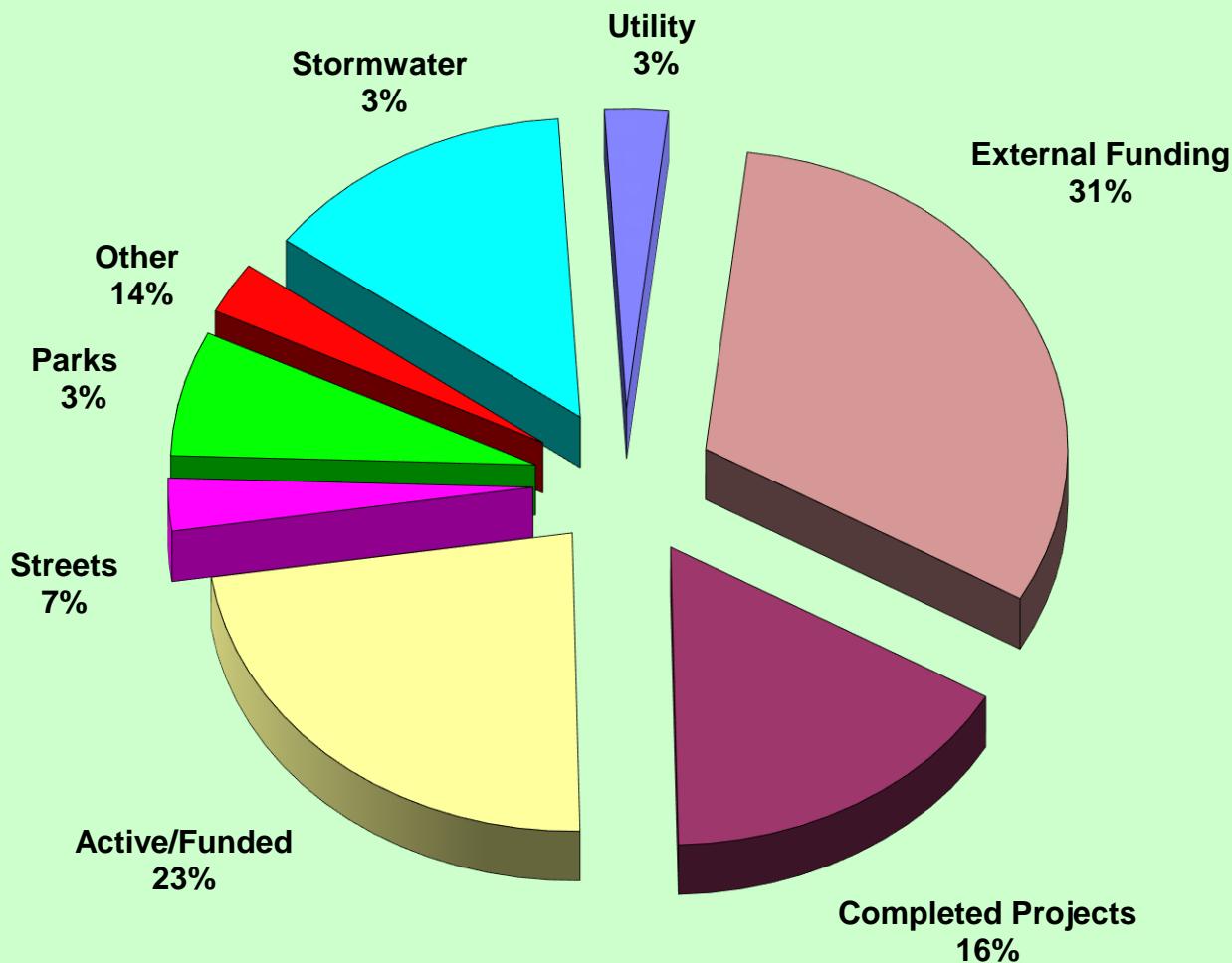
# 2015 Five-Year Capital Program CAPITAL PROJECTS

**Total Capital Projects  
Needs/Investment  
Identified for  
FY15-16 through FY19-20**

**\$78,943,324**

# City of Colonial Heights - 2015 5yrcp - Capital Projects

## TOTAL FUNDING



# 2015 Five-Year Capital Program CAPITAL PROJECTS

Total Completed/Active/Funded  
Projects

**\$31,028,924**

*\$6,816,755 – General Fund  
\$23,857,369 – External Funds*

# 2015 Five-Year Capital Program

## CAPITAL PROJECTS

General Fund  
- UnFunded Projects  
**\$43,451,500**

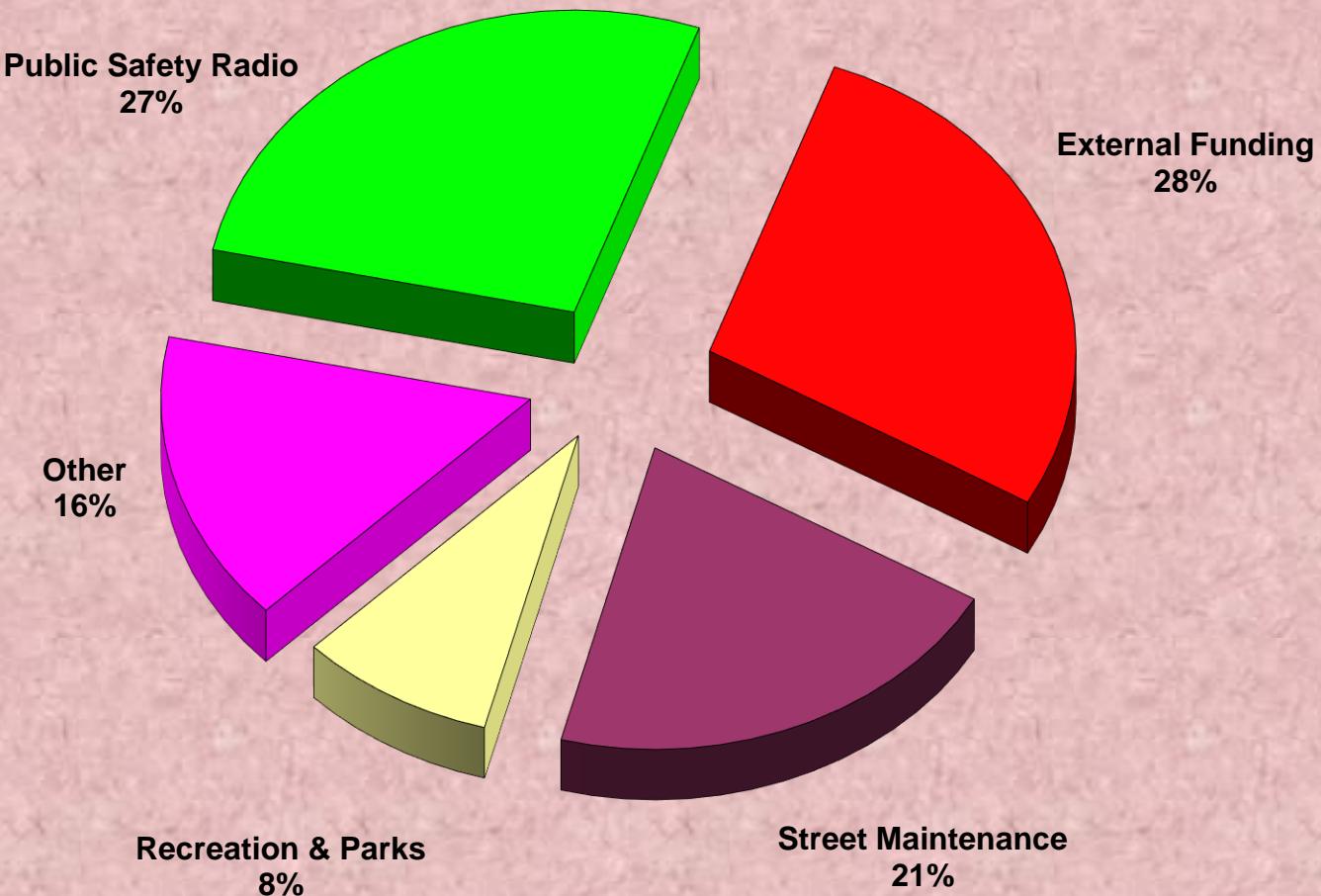
*\$5,345,500 – Streets*

*\$2,216,000 – Parks*

*\$11,025,000 – Other*

*\$24,865,000 – External Funded*

# **City of Colonial Heights - 2015 5yrcp - Capital Projects UNFUNDDED - GENERAL FUND**



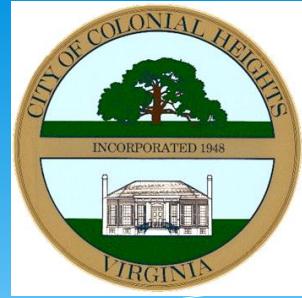
# 2015 Five-Year Capital Program CAPITAL PROJECTS

Total Stormwater Projects  
**\$2,212,900**

Total Utility Projects  
**\$2,250,000**

# Colonial Heights City Council Work Session

## April 21, 2015



## 5. Adjournment