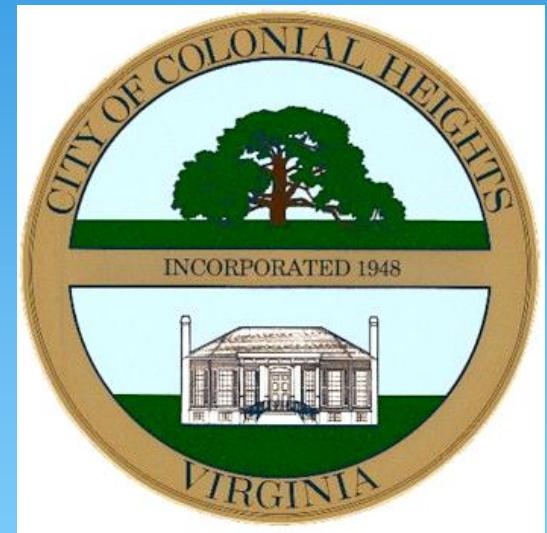


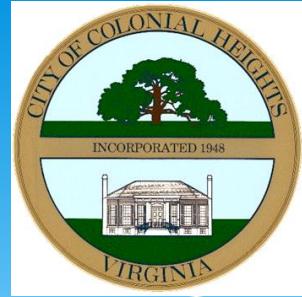
Colonial Heights City Council Work Session

February 23, 2016



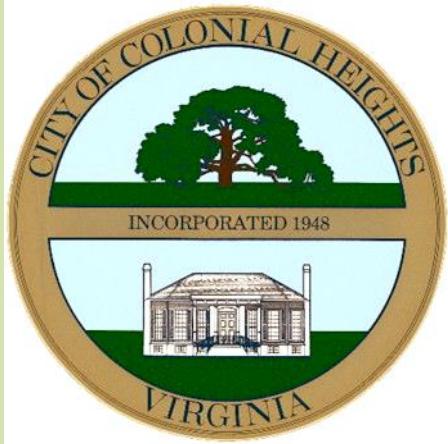
Colonial Heights City Council Work Session

February 23, 2016



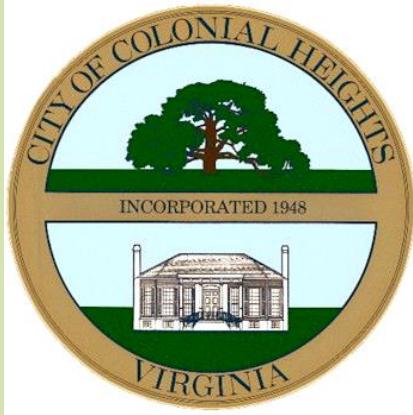
Special Meeting and/or Work Session for the Following Purposes:

- 1. Call to Order**
- 2. Roll Call**
- 3. To consider the FY2016-2017 City of Colonial Heights Annual Budget**



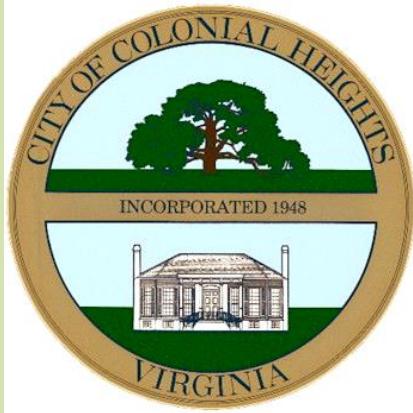
COLONIAL HEIGHTS CITY COUNCIL ANNUAL RETREAT

JANUARY 15-16, 2016



2016 CITY COUNCIL ANNUAL RETREAT

AFFORDABILITY



2016 CITY COUNCIL ANNUAL RETREAT

III. Items for General Discussion (*including but not limited to*)

Fire/EMS/Communications

**Anticipated 2016-17 Communications
System Upgrade and Related Financing**

Capital Region Public Safety Radio and Fire Station Alerting Project



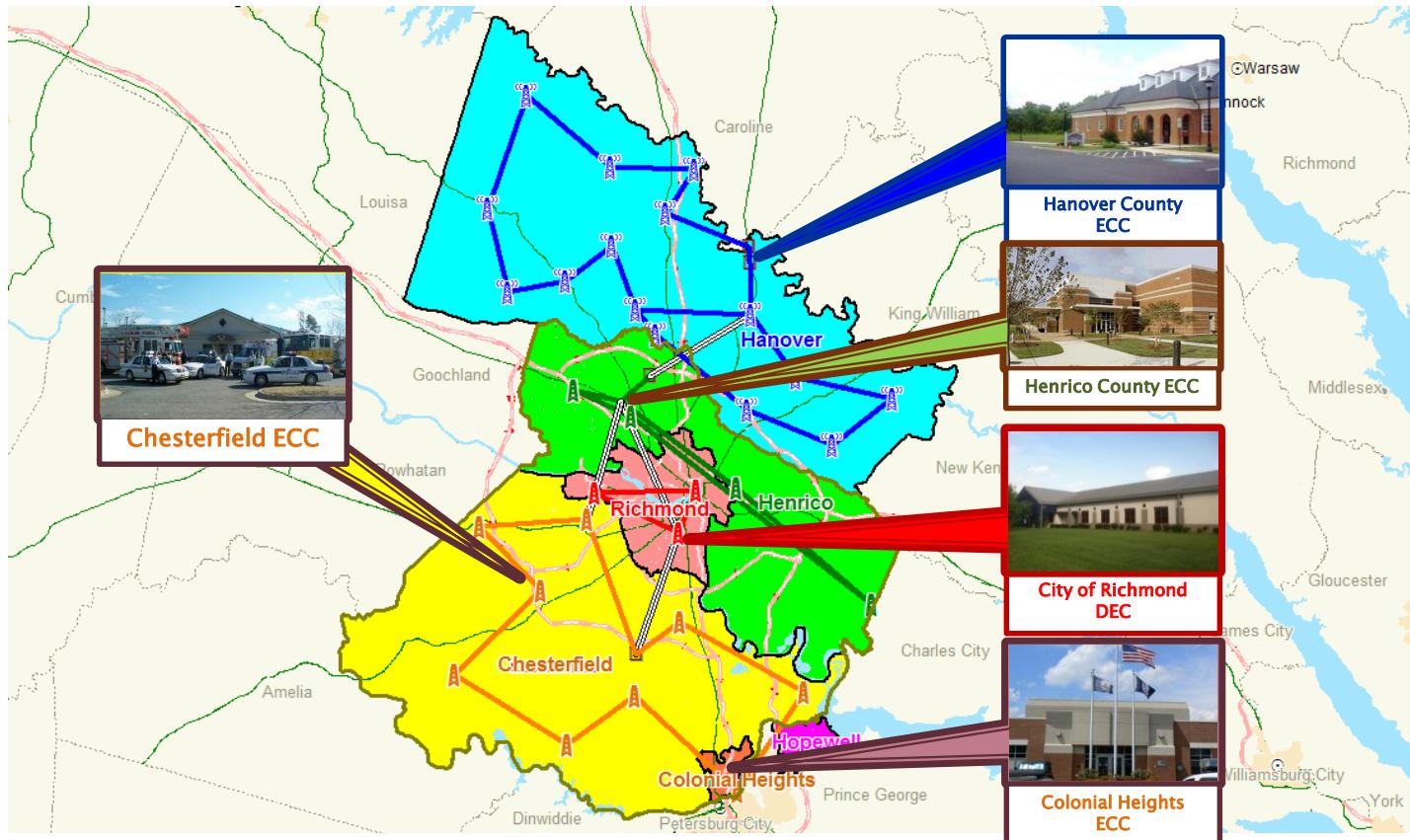
Colonial Heights City Council
Radio Project Update
January 2016

Follow-up Talking Points

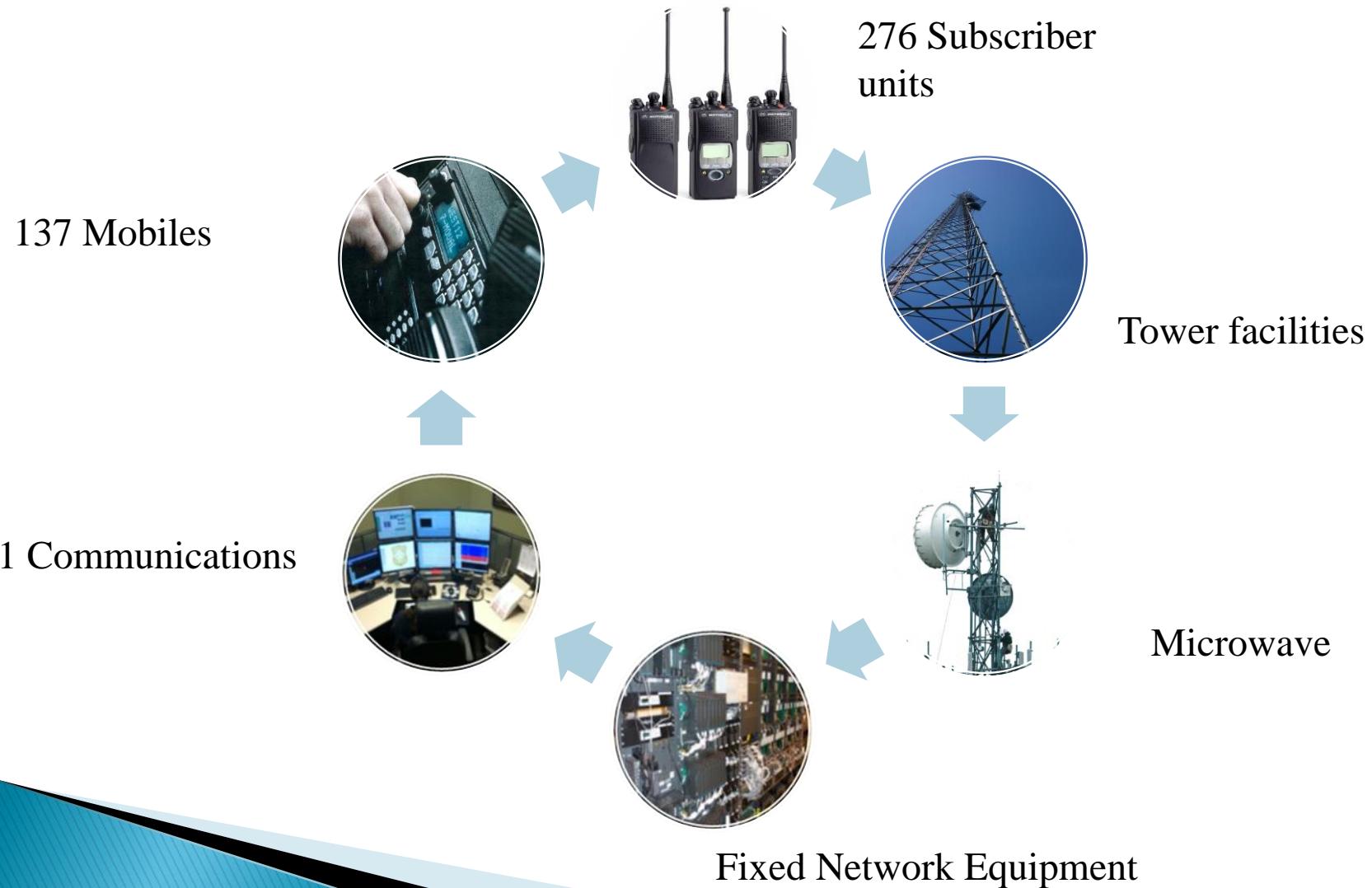
Capital Region Radio Project

- ❖ “What will happen?” if we don’t fund this request
- ❖ ‘Back to the drawing board’ to start over with complete design and development
- ❖ Communication capabilities beyond city limits will be permanently altered
- ❖ Adverse impact on partnership communities
- ❖ Funds and indirect costs already invested

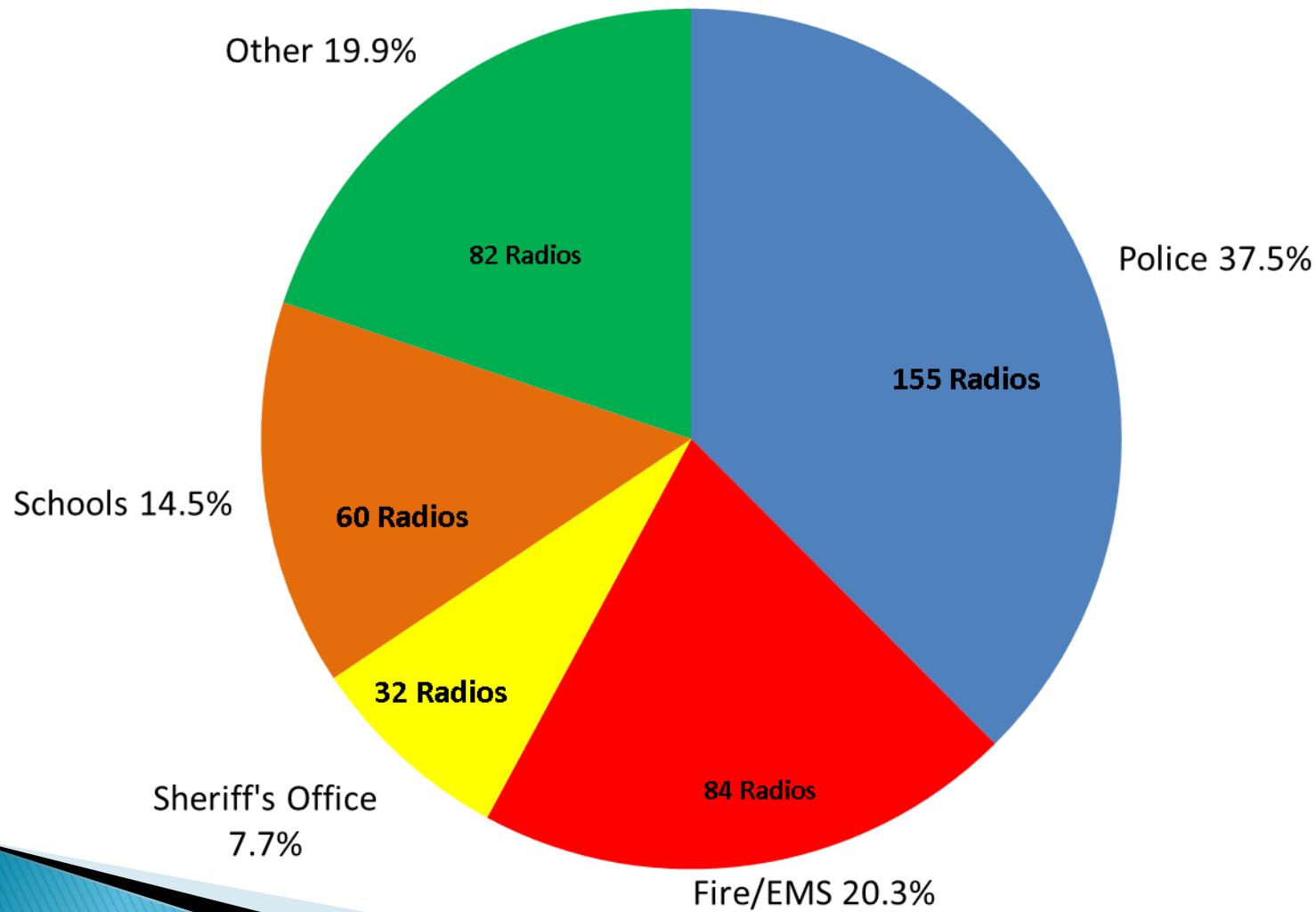
Capital Region Radio System



Components of Our Radio Systems



Colonial Heights Radio Users



Capital Region Radio System

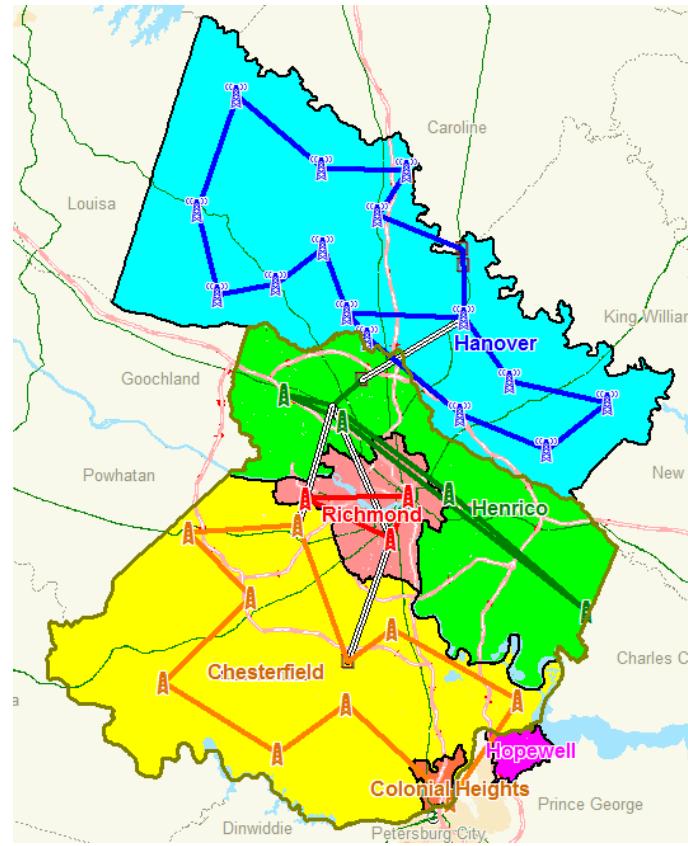
WHAT IF WE DO NOTHING?

- ▶ Motorola will not support with end of life 2018
- ▶ Limited parts availability today
- ▶ Service and Coverage degrade to pre 2001 levels
- ▶ Worst Case
 - City must take on purchase of new stand alone radio system on its own with limited coverage, limited interoperability and limited purchasing power.

Capital Region Radio System



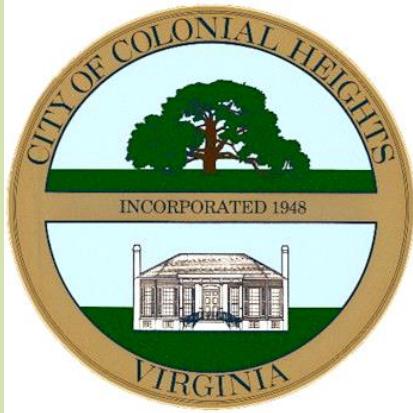
Do Nothing



Stay Part of the Regional System

Radio Project Timeline

- ▶ **2013 (Q1)** - Needs Assessment: **Complete**
- ▶ **2013 (Q4)** - Execute project specific consultant contracts in each locality: **Complete**
- ▶ **2015 (Q1)** - Issue regional RFP for new system: **Complete**
- ▶ **2016 (Q2)** – Funding Appropriated
- ▶ **2016 (Q3)** - Execute contracts with radio system vendor for each locality
- ▶ **2018 (Q4)** - New system cutover



2016 CITY COUNCIL ANNUAL RETREAT

III. Items for General Discussion *(including but not limited to)*

Fire/EMS/Communications
**Proposal for Increased
Fire/EMS Staffing**

Follow-up Talking Points

Fire/EMS Staffing

- ❖ “What will happen?” if we don’t fund this request
- ❖ Very high service levels already established or ‘expected’ by CH residents
- ❖ Fire Chief is addressing staffing issues regarding 2-man minimum staffing issue on fire apparatus
- ❖ We are in the “EMS Business”
- ❖ Volunteer Fire Department may be a thing of the past

FIRE & EMS STAFFING



WE MUST CHANGE OUR SERVICE DELIVERY MODEL

After continued evaluation of our current policy of staffing fire apparatus with a minimum of 2 personnel, we have concluded we are at a breaking point that has created a safety risk to our Firefighters that is too severe to continue.

Unit	Peak Load (8a-6p)	Night (6p-8a)
EMS	Reduce service from 4 to 3 non-critical medical calls	Reduce service from 3 to 2 non-critical medical calls
Minimum/Employee safety level	Increase from 2 to 3 personnel left in City on a single fire apparatus to cover remaining emergencies	Increase from 2 to 3 personnel left in City on a single fire apparatus to cover remaining emergencies
Notes	Engine or Quint will be unstaffed by the 3rd EMS call rather than the 4th	Engine or Quint will be unstaffed by the 2nd EMS call rather than the 3rd
	May fall to “night” staffing during recruit schools, times with shift vacancies, or limited part time availability	

Minimum staffing: no calls in progress

Station #1



Station #2



Minimum staffing: 1 EMS calls in progress

Station #1



Station #2



Minimum staffing: 2 EMS calls in progress

Station #1



Station #2



Minimum staffing: 3rd EMS call requires mutual aid

Station #1



Station #2



RESULTS OF A REDUCTION IN EMS SERVICE

- Increased response time awaiting mutual aid more often
 - Average response time for a mutual aid ambulance to respond is 13:34 minutes



RESULTS OF A REDUCTION IN EMS SERVICE

- Increased mutual aid possibly causing a significant deficit in balance of responses that could jeopardize mutual aid agreements
 - 2015 received 54 Ambulances, gave 40 Ambulances
 - Confident we will receive more than double mutual aid received and have less ability to give mutual aid
 - Loss of \$30,000 to \$50,000 in revenue



OTHER CHANGES THAT WERE CONSIDERED

- Only transport EMS patients to Southside Regional Medical Center (Not recommending)

<u>Loss</u>	<u>Benefit</u>
Annual loss of \$36,268 revenue in decreased mileage	Additional medic unit for 45 minutes per day staffing (25.12 minutes for each of 629 non-SRMC transports in 2015)
	Annual saving is only valued at \$8,138 based on paramedic salary

Conclusion: transporting to only SRMC would only increase service by 1 medic unit for 45 minutes per day.



	<u>2002</u>	<u>2015</u>	<u>Change</u>
Total Incidents	3800	4785	25.9%
Pt. Transports	2167	2758	27.3%
Career Personnel	40	43	7.5%
Part Time	4	9	125.0%
Total Volunteers	42	22	-47.6%
Qualified Volunteers	30	13	-56.7%
<p><i>Current primary volunteers – 4 (regularly fills a primary role for interior firefighting or medical transport)</i></p>			



Note: 2002 was selected as the benchmark year since this is the year 10 EMS Firefighters were hired with the implementation of fee for service

PRIMARY VOLUNTEERS ATTEMPT TO QUANTIFY A SPECIFIC VALUE

Total hours in station 2015 4,130 hours

(Note: 2,297 of those hours are 1 person who was just hired by another locality)

Equivalent Full time Employees 1.42 FTE

Equivalent Full time employees / shift 0.47FTE

Conclusion: We would need 46 fully qualified Volunteers pulling 32 hours per month to meet the hours of 6 full time staff.



RECRUITMENT AND RETENTION OF VOLUNTEERS

- Stipend for above minimum participation
- 1 free registration and 1 free personal property
- Reduced hour membership for area career staff (discontinued)
- College student reduced hour membership (discontinued)
- Pay for all uniforms and expenses to volunteer
- Pay for all basic training courses attended



RECRUITMENT AND RETENTION OF VOLUNTEERS

- Volunteer membership covers all expenses of VAVRS training convention for those members that choose to attend
- Annual awards banquet and recognition of service

Recruitment

- Word of mouth seems to get best results
- Mass applications at the mall
- Safer recruitment and retention grant program “Do You Have What it Takes”



Results of recruitment: (2 year campaign)

- 109 people interested in volunteering
- 13 of those became a member of the department
- Only 1 person remains (department photographer)



TRAINING REQUIREMENTS

<i>Fire</i>		<i>EMS</i>	
Class	hours	Class	hours
ICS 100, 200, 700 (online)	12	ICS 100, 200, 700 (online)	12
Firefighter-1 (Approximately 85% pass rate)	174	EMT 68% pass rate	154
Firefighter-2 (optional) (Approximately 85% pass rate)	62	EMT-Intermediate (optional) 85% pass rate	272
Hazmat (Approximately 80% pass rate)	40	EMT-Paramedic (optional) 81% pass rate	781



DEPARTMENT OPERATING POLICY COMPARISON

Department	Minimum staffing of fire apparatus
Colonial Heights	(1) Engine minimum - 2 (cross staffed) (1) Quint minimum - 2
Petersburg	(4) Engines minimum - 3 (1) Truck minimum - 4
Hopewell	(1) Engine minimum - 3 (1) Truck minimum - 3 , (1) Engine minimum - 2 (cross staffed)
Chesterfield	Engines minimum - 3 Trucks minimum - 3
Henrico	Engines minimum - 3 Trucks minimum - 3
Hanover	(7) Engine minimum - 3 (5) Engines minimum - 3 (cross staffed) (1) Trucks minimum - 3 ,
Williamsburg	(1) Engine minimum - 3 (1) Truck minimum - 2 (cross staffed)



WHAT ARE WE REQUESTING?

We are requesting 6 personnel (2 per shift) to maintain our current service level while addressing our primary safety concern of 3 personnel on Fire apparatus

Unit	Peak Load (8a-6p)	Night (6p-8a)
EMS	Able to provide service to 4 non-critical medical calls	Able to provide service to 3 non-critical medical calls
Minimum/Employee safety level	2 personnel (<i>Change to 3 personnel</i>) left in City on a single fire apparatus to cover remaining emergencies	2 personnel (<i>Change to 3 Personnel</i>) left in City on a single fire apparatus to cover remaining emergencies
Notes	Engine or Quint will be unstaffed by the 4 th EMS call	Engine or Quint will be unstaffed by the 3 rd EMS call
	May fall to “night” staffing during recruit schools and times with shift vacancies	



Minimum staffing: No calls in progress

Station #1



Station #2



Minimum staffing: 1 EMS call in progress

Station #1



Station #2



Minimum staffing: 2 EMS calls in progress

Station #1



Station #2



Minimum staffing: 3 EMS calls in progress

Station #1



Station #2



Minimum staffing: 4th EMS calls requires mutual aid

Station #1



Station #2



Lexington Drive 2-13-16

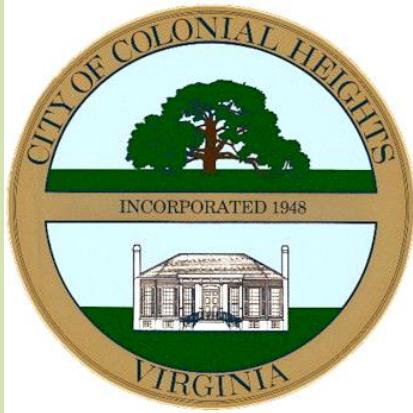


FIRE & EMS STAFFING



QUESTIONS?





2016 CITY COUNCIL ANNUAL RETREAT

III. Items for General Discussion
(including but not limited to)

Finance/Budget
Property Tax Increase

MEMORANDUM OF UNDERSTANDING

CHPS
50.73%

CITY
49.27%

PROPERTY TAX RATE <u>INCREASE SCENARIOS</u>		-----INCREASED ANNUAL REVENUE-----		
		<u>TOTAL</u>	<u>CITY</u>	<u>CHPS</u>
1 Cent	(\$.01/\$100)	---	\$ 156,500	\$ 77,108
2 Cents	(\$.02/\$100)	---	\$ 313,000	\$ 154,216
3 Cents	(\$.03/\$100)	---	\$ 469,500	\$ 231,324
4 Cents	(\$.04/\$100)	---	\$ 626,000	\$ 308,432
5 Cents	(\$.05/\$100)	---	\$ 782,500	\$ 385,540
6 Cents	 (\$.06/\$100)	 ---	\$ 939,000	\$ 462,648
7 Cents	 (\$.07/\$100)	 ---	\$ 1,095,500	\$ 539,756
8 Cents	 (\$.08/\$100)	 ---	\$ 1,252,000	\$ 616,864
9 Cents	 (\$.09/\$100)	 ---	\$ 1,408,500	\$ 693,972
10 Cents	 (\$.10/\$100)	 ---	\$ 1,565,000	\$ 771,080
11 Cents	 (\$.11/\$100)	 ---	\$ 1,721,500	\$ 848,188
12 Cents	 (\$.12/\$100)	 ---	\$ 1,878,000	\$ 925,296
				\$ 952,704

Firefighter/EMS Position

• Salary Base Position	\$41,722
• Mandatory FSLA Overtime	1,172
• Fringes	
• VRS Retirement 16.06%	6,700
• VRS Life Insurance 1.19%	496
• FICA 7.65%	3,281
• Insurance (Single/Dual Average) \$748	8,976
• Equipment – Turn-Out Gear	2,000
• Other (LODA, Workman's Comp. Etc.)	<u>1,000</u>
TOTAL	\$65,347

Requested Six (6) Positions.....\$392,082

CHPS FIVE-YEAR CAPITAL IMPROVEMENT PLAN JANUARY, 2016

School Division Priority List:

CHHS - Renovation of Science and Biology Labs \$1,523,600

(School Funds plus City Match – Scheduled for bid February 2016)

800 MHz Radio Replacement Project	\$ 250,000
North Elementary School student drop off/pick up and parking Lot	\$ 450,450
Roof recoating at CHMS & North Elementary	\$ 266,200
Replace aging Busses	\$ 375,000
Replace CHHS Gym Bleachers	\$ 210,000
CHMS Cafeteria Addition & Renovation	\$1,710,000
CHMS Auditorium Renovation	\$ 486,150
CHHS Locker Room & Team Room Renovation	\$ 889,285
Replace 90 windows at Lakeview Elementary	<u>\$ 307,250</u>
2016-2017 Bond	<u>\$4,944,335</u>

North Elementary School Addition & Renovation:

Project Description- Expansion of Media Center, Music Room, Art Room, Resource Rooms (reading, hearing, psychologist, speech, Title I, LD, CREATE), expansion of Administrative space, site-work improvements (student drop-off loop & parking), building systems, project costs (A&E, furniture and fixtures, permits, surveys)

Estimated Project Cost – \$3,780,000

Funding Source – Bond Funded – Shared MOU Cost

Impact if not Completed – The expansion would provide a new Media Center, Music Room, Art Room and Resource Rooms that would allow the school to better meet current program needs through modern facility design enhancements. The additional space will eliminate the need for the Modular Unit and thus provide better safety for students and staff. The redesign and expansion of drop-off/pick-up areas and parking would provide for more efficient, effective and safe operations. The redesign of front office administrative space would also provide better school security.



North Elementary - Student Drop-off, Pick-up and Parking

CHPS FIVE-YEAR CAPITAL IMPROVEMENT PLAN JANUARY, 2016

CHHS Auxiliary Gym:

Project Description- Construction of a new Auxiliary Gymnasium with dividing curtain to accommodate wrestling, full-size basketball court and physical education classes. Associated new spaces are to include 2 athletic offices, men's and women's public bathroom, and a storage room. The parking component is to replace displaced parking which would result from construction of the Auxiliary Gym and the Power & Fitness component of Project #1. Tennis Court construction could be included to capitalize on the site work already associated with the core work of Project.

Estimated Project Cost – \$2,829,378

- Auxiliary Gym Addition 7,960 SF - \$1,880,550
- Parking 53 EA \$2,000.00 = \$111,300
- Tennis Courts - this component contingent upon site availability. (\$50,000 budget price per court - does not include lighting) (10 courts at one location) = \$525,000
- Construction Contingency (5.00%) \$94,028
- Testing & Inspections \$15,000
- Surveys \$3,500
- Architectural & Engineering Fees \$200,000
- Furniture Fixtures & Equipment TBD

Funding Source – Bond Funded – Shared MOU Cost

Impact if not Completed – The current gymnasium does not accommodate the numbers of students and diverse sports that need the facility during inclement weather that prevents outside practice. In order for students to be competitive, off-season workouts are needed. The current facilities do not provide adequate space to accommodate this need. City recreational sports programs would benefit from the additional facility. Additional and refurbished tennis courts would not only provide adequate facilities for tennis matches and post-season play but would also benefit City residents.

CHPS FIVE-YEAR CAPITAL IMPROVEMENT PLAN JANUARY, 2016

FUNDING NEEDS			
<u>CITY</u>	<u>CHPS</u>		
Capital Region Radio Project	CHHS Science Labs	121,687	
<i>Total Estimated Cost - \$6M</i>	800MHz Radio	250,000	
	NE Parking Lot	450,450	
	CHMS & NE Roof	266,200	
	School Buses	375,000	
	CHHS Bleachers	210,000	
	CHMS Cafeteria	1,710,000	
	CHMS Auditorium	486,150	
	CHHS Locker Room	889,285	
	Lakeview Windows	<u>307,250</u>	
	<i>Subtotal</i>	<i>\$ 5,066,022</i>	
<i>Projected Annual Debt Service (15Yr Bond)</i>			
<i>\$ 486,000</i>	<i>\$ (23,352)</i>	<i>\$ 410,348</i>	<i>\$ 66,004</i>
(3) New Firefighter/EMT - FTEs	North Elementary	-	
<i>Projected Annual Cost - \$196,041</i>	Renovation	<u>3,329,550</u>	
	<i>Subtotal</i>	<i>\$ 8,395,572</i>	
<i>Annual Debt (15Yr Bond)</i>			
<i>\$ 682,041</i>	<i>\$ 11,931</i>	<i>\$ 680,041</i>	<i>\$ 34,487</i>
(6) New Firefighter/EMT - FTEs	CHHS	-	
<i>Projected Annual Cost - \$392,081</i>	Auxiliary Gym	<u>2,829,378</u>	
	<i>Subtotal</i>	<i>\$ 11,224,950</i>	
\$ 878,081	\$ (29,893)	\$ 909,221	\$ (35,909)
<i>Annual Debt (15Yr Bond)</i>			
<i>\$ 878,081</i>	<i>\$ 47,215</i>	<i>\$ 909,221</i>	<i>\$ 43,483</i>

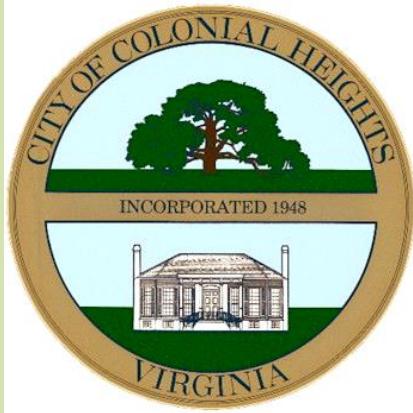
PROPERTY TAX RATE		INCREASED ANNUAL REVENUE			FUNDING NEEDS		
INCREASE SCENARIOS		TOTAL	CITY	CHPS	CITY	CHPS	
1 Cent	(\$.01/\$100)	---	\$ 156,500	\$ 77,108	\$ 79,392	Capital Region Radio Project	CHHS Science Labs 121,687
2 Cents	(\$.02/\$100)	---	\$ 313,000	\$ 154,216	\$ 158,784	Total Estimated Cost - \$6M	800MHz Radio 250,000
3 Cents	(\$.03/\$100)	---	\$ 469,500	\$ 231,324	\$ 238,176		NE Parking Lot 450,450
4 Cents	(\$.04/\$100)	---	\$ 626,000	\$ 308,432	\$ 317,568		CHMS & NE Roof 266,200
5 Cents	(\$.05/\$100)	---	\$ 782,500	\$ 385,540	\$ 396,960		School Buses 375,000
							CHHS Bleachers 210,000
							CHMS Cafeteria 1,710,000
							CHMS Auditorium 486,150
							CHHS Locker Room 889,285
							Lakeview Windows 307,250
							Subtotal \$ 5,066,022
Projected Annual Debt Service (15Yr Bond)							
6 Cents	(\$.06/\$100)	---	\$ 939,000	\$ 462,648	\$ 476,352	\$ 486,000 \$ (23,352)	\$ 410,348 \$ 66,004
7 Cents	(\$.07/\$100)	---	\$ 1,095,500	\$ 539,756	\$ 555,744	(3) New Firefighter/EMT - FTEs	North Elementary -
8 Cents	(\$.08/\$100)	---	\$ 1,252,000	\$ 616,864	\$ 635,136	Projected Annual Cost - \$196,041	Renovation 3,329,550
							Subtotal \$ 8,395,572
Annual Debt (15Yr Bond)							
9 Cents	(\$.09/\$100)	---	\$ 1,408,500	\$ 693,972	\$ 714,528	\$ 682,041 \$ 11,931	\$ 680,041 \$ 34,487
10 Cents	(\$.10/\$100)	---	\$ 1,565,000	\$ 771,080	\$ 793,920	(6) New Firefighter/EMT - FTEs	CHHS -
						Projected Annual Cost - \$392,081	Auxiliary Gym 2,829,378
							Subtotal \$ 11,224,950
11 Cents	(\$.11/\$100)	---	\$ 1,721,500	\$ 848,188	\$ 873,312	\$ 878,081 \$ (29,893)	\$ 909,221 \$ (35,909)
Annual Debt (15Yr Bond)							
12 Cents	(\$.12/\$100)	---	\$ 1,878,000	\$ 925,296	\$ 952,704	\$ 878,081 \$ 47,215	\$ 909,221 \$ 43,483

Annual Impact of Property Tax Rate Increase on SF-Homes

(Current Rate - \$1.14 per \$100 valuation)

	<u>\$100,000 Valuation</u>	<u>\$144,416* Valuation</u>	<u>\$200,000 Valuation</u>
<u>\$.01 Increase (0.9%)</u>	\$12.00	\$17.33	\$24.00
<u>\$.03 Increase (2.6%)</u>	\$36.00	\$51.99	\$72.00
<u>\$.06 Increase (5.3%)</u>	\$72.00	\$103.98	\$144.00
<u>\$.11 Increase (9.65%)</u>	\$132.00	\$190.63	\$264.00
<u>\$.12 Increase (10.5%)</u>	\$144.00	\$207.96	\$288.00

**2016 Average SF-Home Value*



2016 CITY COUNCIL ANNUAL RETREAT

III. Items for General Discussion
(including but not limited to)

Finance/Budget

Investment of Courthouse Sale

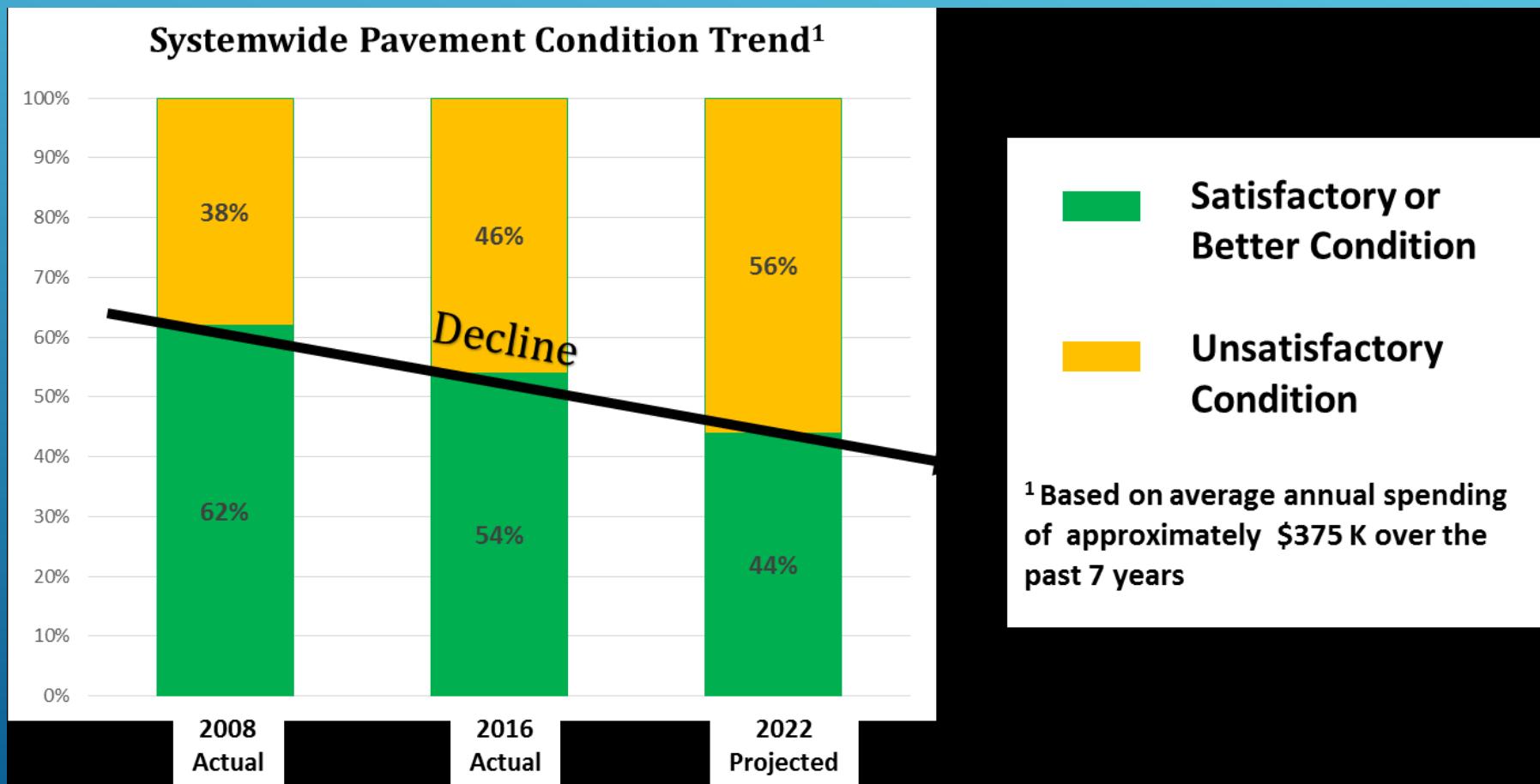
Proceeds & FY16-17 One-Time Funds

COURTHOUSE PROCEEDS & UPCOMING CIP PROJECTS

Kroger Sale of Land		\$2,481,860
Bruce Avenue		750,000
Project	Total	City
CHHS Classroom Renovation CHHS	\$1,401,913	\$700,957
Requested Increase	121,687	0
Boulevard Modernization*	378,000	378,000
Safe Routes To Schools		
Middle Phase III	221,265	0
North Phase I	250,592	0
North Phase II	432,989	86,598
Boulevard Streetscape	27,769	27,769
Conduit/Ellerslie Intersection	655,000	342,500
Utility Lines Temple Avenue (1)	365,000	365,000
Utility Lines Temple Avenue (2)	370,000	370,000
Animal Shelter	225,000	93,978
Violet Bank Museum	100,000	100,000
TOTAL	\$4,549,215	\$2,464,802
* Under Review		

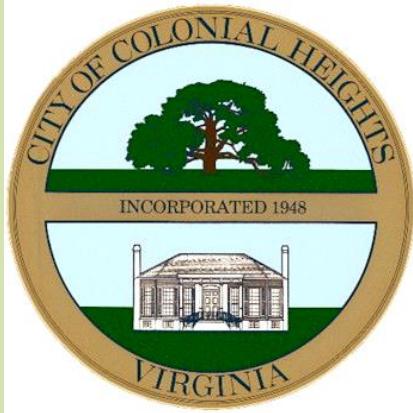
“Resources for pavement preservation have been inadequate to arrest the decline in system-wide condition. Conclusion is that annual funding would have to average 3 times more than what the city has historically spent to bring the overall condition to “Good.”

The following graph illustrates the trend in pavement asset condition, which clearly is one of decline. If the trend continues, more than half of all city street pavement will be in unsatisfactory condition within a few years and fall below 50% by the year 2022.”



REVISED SPENDING PLAN FOR ONE-TIME FY16-17 CAPITAL NEEDS

Kroger Sale of Land		\$2,481,860
VDOT Roundabout ROW		189,500
Debt Service Reduction		394,346
Bruce Avenue		750,000
 Project	Total	City
CHHS Classroom Renovation CHHS	\$1,401,913	\$700,957
Requested Increase	121,687	0
Boulevard Modernization*	378,000	378,000
Safe Routes To Schools	904,846	86,598
Boulevard Streetscape	27,769	27,769
Conduit/Ellerslie Intersection	655,000	342,500
Utility Lines Temple Avenue (1)	365,000	365,000
Utility Lines Temple Avenue (2)	370,000	370,000
Animal Shelter	225,000	93,978
Violet Bank Museum	100,000	100,000
Street Resurfacing & Marking	400,000	400,000
White Bank Renovations/Restrooms	300,000	300,000
Stormwater Outfall Projects	267,000	267,000
 TOTALS	\$5,516,215	\$3,431,802
		\$383,904



2016 CITY COUNCIL ANNUAL RETREAT

III. Items for General Discussion *(including but not limited to)*

Finance/Budget

CITY OF COLONIAL HEIGHTS
2016-17 BUDGET

ACCOUNT NAME - GENERAL FUND REVENUE

ACCT #	Account Number	ACCOUNT NUMBER SUMMARY						
		2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	Departmental Request	% Chg.	Manager Proposed
<u>REVENUE</u>								
4100	General Property Taxes	\$21,434,626	\$21,309,427	\$21,560,377	\$21,791,222	\$21,973,716	0.8%	
4200	Other Local Taxes	16,309,625	16,267,037	16,929,126	17,531,744	17,930,031	2.3%	
4300	Licenses, Permits & Fees	3,633,853	3,509,526	3,541,207	3,897,518	3,823,572	-1.9%	
4400	Fines & Forfeitures	729,979	540,368	505,391	732,800	607,500	-17.1%	
4500	Use of Money & Property	191,112	169,099	165,230	190,000	186,000	-2.1%	
4600	Intergovernmental Revenue	6,433,617	6,645,421	6,700,434	6,665,530	6,746,497	1.2%	
4700	Charges for Current Services	2,381,586	2,362,654	2,366,690	2,298,750	2,309,000	0.4%	
4800	Miscellaneous	425,368	1,028,103	9,795,400	341,058	343,994	0.9%	
	Reserve Sheriff Fees							
	Lease Purchase							
	Reserve Telephone							
TOTAL		\$51,539,766	\$51,831,636	\$61,563,855	\$53,448,622	\$53,920,310	0.9%	\$0

Fiscal Year 2016-17

	Fiscal Year 2016	Fiscal Year 2017	Difference Over/(Under)
REVENUES - TOP SIX			
Real Property Taxes	\$17,761,263	\$17,906,342	\$145,079
Personal Property Taxes	4,298,535	4,481,659	183,124
Food Taxes	6,440,131	6,835,992	395,861
Lodging Tax	1,062,569	1,014,527	(48,042)
Local Sales Tax	7,779,044	7,898,425	119,381
BPOL	<u>3,086,498</u>	<u>3,081,889</u>	(4,609)
Total	\$40,428,040	\$41,218,834	<u>\$790,794</u>
Schools Increase	50.73%		\$356,661
Courthouse			44,762
City Portion			<u>389,371</u>
Total			<u>\$790,794</u>

Capital Outlay

	2014-15 Budget	2013-14 Budget	2012-13 Budget	2011-12 Budget	2010-11 Budget
General Fund					
ADMINISTRATION					
Clerk of Council	-	2,000.00	600.00	3,500.00	2,300.00
City Manager	1,244.00	2,484.00	-	-	-
Economic Development	-	1,244.00	-	-	-
Human Resources	-	1,240.00	600.00	-	-
City Attorney	4,900.00	500.00	500.00	-	-
<i>Subtotal</i>	6,144.00	7,468.00	1,700.00	3,500.00	2,300.00
FINANCE					
	13,000.00	4,488.00	-	6,000.00	-
TAX COLLECTIONS					
Commissioner of Revenue	2,488.00	3,732.00	1,200.00	1,000.00	-
Treasurer	3,288.00	3,288.00	2,000.00	-	-
<i>Subtotal</i>	5,776.00	7,020.00	3,200.00	1,000.00	-
INFORMATION TECHNOLOGY					
	11,244.00	11,000.00	4,000.00	20,000.00	30,000.00
REGISTRAR/ELECTORAL BOARD					
	-	-	-	-	-
JUDICIAL					
Circuit Court	-	-	-	-	-
Commonwealth's Attorney	-	-	950.00	-	-
Sheriff	24,700.00	31,000.00	32,615.00	27,000.00	-
General District Court	-	-	-	-	-
<i>Subtotal</i>	24,700.00	31,000.00	33,565.00	27,000.00	-
PUBLIC SAFETY					
Police	154,626.00	148,776.00	134,490.00	144,603.00	144,603.00
Fire/EMS	102,091.00	98,800.00	70,800.00	63,500.00	26,000.00
Communications	95,096.00	401,000.00	30,400.00	37,000.00	-
<i>Subtotal</i>	351,813.00	648,576.00	235,690.00	245,103.00	170,603.00
PUBLIC WORKS					
Administration	-	1,244.00	-	-	-
Engineering/Traffic	155,000.00	22,000.00	25,000.00	16,000.00	-
Street Maintenance	100,000.00	16,488.00	94,000.00	99,015.00	39,000.00
Street Resurfacing	437,000.00	450,000.00	429,800.00	-	-
Fleet Maintenance	9,500.00	4,000.00	1,600.00	-	-
<i>Subtotal</i>	701,500.00	493,732.00	550,400.00	115,015.00	39,000.00
HEALTH & SOCIAL SERVICES					
	-	-	-	-	-
RECREATION AND PARKS					
Recreation/Parks & Grounds	16,244.00	22,488.00	43,000.00	89,500.00	-
Shepherd Stadium	50,000.00	50,000.00	-	-	-
<i>Subtotal</i>	66,244.00	72,488.00	43,000.00	89,500.00	-
LIBRARY					
	9,932.00	9,932.00	9,200.00	-	-
COMMUNITY DEVELOPMENT					
Planning	2,488.00	5,400.00	-	2,458.00	800.00
Building Inspection	19,200.00	17,500.00	-	1,600.00	1,600.00
<i>Subtotal</i>	21,688.00	22,900.00	-	4,058.00	2,400.00
OFFICE ON YOUTH					
	1,244.00	26,244.00	-	-	-
NON-DEPARTMENTAL					
<i>General Fund Subtotal</i>	1,213,285.00	1,334,848.00	880,755.00	511,176.00	244,303.00
Grant Funded	(490.00)	(26,710.00)	(4,860.00)	(97,130.00)	(37,500.00)
Fund Balance /Contingencies Funded	(52,500.00)	(36,200.00)	-	(48,678.00)	(50,667.00)
Donated	(20,500.00)	(6,760.00)	(2,500.00)	(26,000.00)	(154,507.00)
<i>General Fund Total</i>	1,139,795.00	1,265,178.00	873,395.00	339,368.00	1,629.00

Streets

Estimated Debt Reduction

CITY OF COLONIAL HEIGHTS
2015-16 BUDGET

ACCOUNT NAME - PRINCIPAL RETIREMENT

ACCOUNT NUMBER 1951

ACCT #	Account Number	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	Departmental Request	% Chg.	Manager Proposed
<u>FIXED CHARGES</u>								
5620	Redemption of Bonds	\$2,546,199		\$2,600,487	\$2,760,215	\$2,374,672		
5621	Notes Payable			6,539	23,564	23,519		
5622	Refunded Bond Agent			8,887,096				
	Total Fixed Charges	2,546,199	2,839,657	11,494,122	2,783,779	2,398,191	-13.9%	0
	TOTAL	\$2,546,199	\$2,839,657	\$11,494,122	\$2,783,779	\$2,398,191	-13.9%	\$0

Estimated Debt Reduction

CITY OF COLONIAL HEIGHTS
2016-17 BUDGET

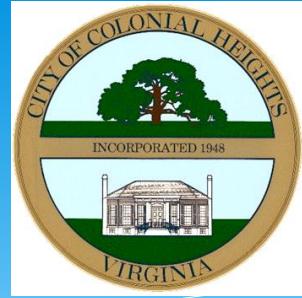
ACCOUNT NAME - INTEREST & FISCAL CHARGES

ACCOUNT NUMBER 1952

ACCT #	Account Number	2012-13 Actual	2013-14 Actual	2014-15 Actual	2015-16 Budget	Departmental Request	% Chg.	Manager Proposed
<u>FIXED CHARGES</u>								
5640	Interest on Bonds	\$1,508,279	\$1,217,829	\$1,036,273	\$916,942	\$835,639		
5641	Interest on Notes				2,590	2,635		
5648	Other Debt Service Costs	2,775	2,550	154,396	7,500	80,000		
	Total Fixed Charges	1,511,054	1,220,379	1,190,669	927,032	918,274	-0.9%	0
	TOTAL	\$1,511,054	\$1,220,379	\$1,190,669	\$927,032	\$918,274	-0.9%	\$0

Colonial Heights City Council Work Session

February 23, 2016



4. Adjournment